BOARD of TRUSTEES  
December 9, 2014  
3 p.m.  
Multi-Purpose Rooms  
Trabant Student Center  

AGENDA  

I. CALL TO ORDER  

II. ATTENDANCE REPORT AND REPORT OF THE TREASURER  


IV. REPORTS OF THE PRESIDENT AND THE PROVOST  

V. SPECIAL PRESENTATION:  
   Dr. Roberta Golinkoff, H. Rodney Sharp Professor  
   School of Education and Departments of Psychological & Brain Sciences and Linguistics  

VI. REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES  

   A. Public Affairs and Advancement  
   B. Finance  
   C. Academic Affairs  
   D. Honorary Degrees & Awards  
   E. Student Life and Athletics  
   F. Grounds and Buildings  
   G. Nominating  
   H. Executive  

VII. CONSENT AGENDA  

VIII. ADDITIONAL RESOLUTIONS FOR BOARD APPROVAL  

IX. ADJOURNMENT
A meeting of the Board of Trustees of the University of Delaware was held on May 13, 2014, in the Multi-purpose Rooms of Trabant Student Center. The meeting began at 3 p.m.

TRUSTEES PRESENT:
A. Gilchrist Sparks III, Chair; Tony Allen; Carol Ammon; Michelle Barineau; Thomas J. Burns; I.G. Burton III; Mariah Calagione; R.R.M. Carpenter III; Allison B. Castellanos; John R. Cochran; Howard E. Cosgrove; Michael Geltzeiler; Stuart M. Grant; Teri Quinn Gray; Scott A. Green; Patrick T. Harker; Carey M. Koppenhaver; Michael Lynch; Donald J. Puglisi; Christopher H. Schell; Everett C. Toomey; H. Wesley Towers Jr.; Sherman L. Townsend; Kenneth C. Whitney; Mary Jane Willis

Trustee Emeritus Robert A. Fischer Jr. was also present.

TRUSTEES EXCUSED:
James C. Borel; William Chandler, Joan F. Coker; Scott A. Green; Terri Kelly; Dennis E. Klima; Jack Markell; P. Coleman Townsend Jr.;

APPROVED BY MOTION MADE AND SECONDED:
The minutes of the December 10, 2013 meeting of the Board

RESOLUTIONS:
The following resolutions were approved by the Board of Trustees:

1. WHEREAS, the University of Delaware has recently renovated the University property at 44 Kent Way to serve as a new space to meet the needs of graduate students and international students;

   WHEREAS, the President of the University has endorsed the recommendation of the Building Naming Task Force to name this historic building; and

   WHEREAS, the Chairman of the Trustee Committee on Public Affairs and Advancement also has endorsed this recommendation;
NOW, THEREFORE, BE IT RESOLVED, that 44 Kent Way shall be named the Wright House, in honor of the Wright family, a prominent 19th and 20th century Newark family, who gave the University both this building and the President’s Residence at 47 Kent Way.

2. WHEREAS, the Bartol Research Foundation (OO) was founded following the death in 1918 of Mr. Henry W. Bartol, prominent Philadelphia industrialist and member of The Franklin Institute; and

WHEREAS, the Bartol Research Foundation has made a significant gift to the University in the amount of $8,141,322; and

WHEREAS, the gift will support The Bartol Research Institute's research center in the Department of Physics and Astronomy; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of the Bartol Research Foundation.

3. WHEREAS, Unidel Foundation, Inc. (FP) is a long-time, generous donor of the University of Delaware; and

WHEREAS, Unidel Foundation, Inc. has made a significant gift to the University during the first half of fiscal year 2014 totaling $6,700,000; and

WHEREAS, the gift is in support of various university-wide and college initiatives at the University of Delaware including Unidel 80L E. Du Pont Memorial Scholars; MRI Scanner for Human, Animal and Materials Research; and Expand Career Services-College of Arts & Sciences and the College of Engineering; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of the Unidel Foundation.

4. WHEREAS, H. (Harry) Fletcher Brown, chemist, industrialist and former member of the University of Delaware Board of Trustees, dedicated his personal fortune and time to public service and philanthropy; and

WHEREAS, H. Fletcher Brown, upon his death in 1944, left $4,500,000 in eleven bequests all benefiting public institutions including one to the University of Delaware; and

WHEREAS, the University of Delaware received a trust distribution in the first half of fiscal year 2014 from the H. Fletcher Brown Trust (OO) in the amount of $1,932,365.80; and
WHEREAS, the distribution is for unrestricted use of the University; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of H. Fletcher Brown.

5. WHEREAS, Mr. George P. Blankenship ('74/BE) and Mrs. Andrea L. Blankenship ('73/AS) are both distinguished alumni from the classes of 1974 and 1973 respectively; and

WHEREAS, Mr. and Mrs. Blankenship have created an estate gift to the University of Delaware in the amount of $1,053,708.05 through the Blankenship Family 2013 Charitable Remainder Unitrust; and

WHEREAS, Mr. and Mrs. Blankenship's intent is to support the College of Arts and Sciences with specific intentions to be determined; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Mr. and Mrs. George P. Blankenship.

6. WHEREAS, The Carol A. Ammon Foundation was founded in 2005 by Ms. Carol A. Ammon (TR), current member of the University of Delaware Board of Trustees, and alumna Marie E. Pinizzotto, M.D. ('08/BE); and

WHEREAS, The Carol A. Ammon Foundation benefits philanthropy and grant-making foundations, focusing primarily on health care and education related initiatives; and

WHEREAS, through The Carol A. Ammon Foundation, Ms. Ammon and Dr. Pinizzotto have generously pledged $1,000,000 to support the College of Health Sciences Complex on the STAR campus; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Ms. Carol Ammon, Dr. Marie Pinizzotto and The Carol A. Ammon Foundation.

7. WHEREAS, Mr. Krishan K. Khanna (FR) and Mrs. Krishna K. Khanna (FR) began their friendship with the University of Delaware in December 2011 with the creation of the Krishan and Krishna Khanna Scholarship; and

WHEREAS, Mr. and Mrs. Khanna have pledged $750,000 to the ISE Lab, in addition to a pledge made in February 2013, for a total of $1,000,000; and
WHEREAS, Mr. and Mrs. Khanna received Unidel challenge matching funds to name the Instructional Laboratory Suites on the second, third and fourth floor of the ISE Lab; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Mr. and Mrs. Khanna.

8. WHEREAS, Longwood Gardens, Inc. (CP) is a long-time, generous donor of the University of Delaware; and

WHEREAS, Longwood Gardens, Inc. has made a significant gift in the amount of $704,000 to the College of Agriculture and Natural Resources; and

WHEREAS, the gift will support the Longwood Graduate Program in the college; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of the Longwood Gardens, Inc.

9. WHEREAS, The J. Willard & Alice S. Marriott Foundation (CF) has been a loyal donor to the University of Delaware for more than 20 years; and

WHEREAS, The J. Willard and Alice S. Marriott Foundation has made a generous pledge in the amount of $559,000 to the Department of Hotel, Restaurant and Institutional Management (HRIM) in the Lerner College of Business and Economics; and

WHEREAS, The University of Delaware has received $277,617 in payment towards the pledge; and

WHEREAS, the gift will fund the construction of a state-of-the-art classroom addition to the Marriott Courtyard Newark at the University of Delaware; and

WHEREAS, this is not the first time HRIM has benefited from the generosity of the Marriott Foundation; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of The J. Willard and Alice S. Marriott Foundation.
10. WHEREAS, Ms. Donna M. Fontana ('85/BE) is a long-time, loyal donor to the University of Delaware; and

WHEREAS, Ms. Fontana has pledged $500,000 to the College of Education and Human Development; and

WHEREAS, Ms. Fontana has created an endowed scholarship to be known as the Fontana Family Graduate Tuition Scholarship in Education; and

WHEREAS, the scholarship will be awarded to graduate students matriculated in the School of Education; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Ms. Donna Fontana.

11. WHEREAS, Dr. Gary W. Schmelz ('64/CEOE) and Dr. Bernice D. Schmelz ('69/CEHD) are long-time donors to the University of Delaware; and

WHEREAS, Drs. Schmelz have made a bequest intention from their estate in the amount of $500,000; and

WHEREAS, the bequest from Drs. Schmelz will create an endowed fellowship in the College of Earth, Ocean, and Environment to be known as the Gary W. and Bernice A. Schmelz Marine Studies Fellowship; and

WHEREAS, the Fellowship will be awarded based on financial need to graduate students matriculated in the School of Marine Science and Policy Program; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Drs. Gary and Bernice Schmelz.

12. WHEREAS, The Henry Luce Foundation (FP) was established in 1936 by Henry R. Luce, the co-founder and editor-in-chief of Time Inc., to honor his parents who were missionary educators in China; and

WHEREAS, The Henry Luce Foundation seeks to bring important ideas to the center of American life, strengthen international understanding, and foster innovation and leadership in academic, policy, religious and art communities; and
WHEREAS, The Henry Luce Foundation pledged $463,770 to the University of Delaware through a grant from the Clare Boothe Luce Program for women in science, mathematics and engineering; and

WHEREAS, Henry Luce Foundation’s grant will support the Clare Boothe Luce Assistant Professorship in the College of Engineering; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of The Henry Luce Foundation.

13. WHEREAS, Mr. Charles A. Genuardi ('70/BE) and Mrs. Patricia Genuardi (FR) are generous donors to the University of Delaware; and

WHEREAS, Mr. and Mrs. Genuardi have pledged $400,000 to the College of Agriculture and Natural Resources; and

WHEREAS, the Genuardis have allocated the pledge to the existing Charles and Patricia Genuardi Scholarship Endowment Fund; and

WHEREAS, the scholarship supports students studying agribusiness and marketing in the college; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Mr. and Mrs. Genuardi.

14. WHEREAS, Richard M. Appleby, Jr. (PP) was a long-time friend of the University of Delaware; and

WHEREAS, Mr. Appleby set up a charitable remainder term trust in 2003 which is scheduled to mature in 2018; and

WHEREAS, $250,000 is a part of the overall trust distribution to come to the University of Delaware in 2018; and

WHEREAS, this gift shall be used to name the scoreboard located within the Bob Hannah Baseball Stadium as previously agreed with Richard M. Appleby III, son of Mr. Appleby and trustee of the trust; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Richard M. Appleby, Jr.

15. WHEREAS, Mr. E. Thomas Harvey III ('75/BE) is a distinguished member of the Class of 1975; and
WHEREAS, Mr. Harvey has pledged $250,000 to the Lerner College of Business and Economics; and

WHEREAS, Mr. Harvey has allocated his pledge to the existing expendable fund for the Horn Program in Entrepreneurship; and

WHEREAS, Mr. Harvey, with this pledge, has established the Delaware Diamonds Chairman Campaign; and

WHEREAS, Mr. Harvey's pledge will be used to incentivize 150 new donors to contribute at the Delaware Diamonds Society level; and

WHEREAS, the campaign will run between January 1, 2014 and June 30, 2014; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of E. Thomas Harvey III.

16. WHEREAS, The Reverend Marvin H. Hummel ('67/AS) is a loyal donor to the University of Delaware; and

WHEREAS, Reverend Hummel has made a bequest intention from his estate in the amount of $200,000 to support the College of Arts and Sciences and the Department of Intercollegiate Athletics and Recreational Services; and

WHEREAS, the bequest from Reverend Hummel will create four endowed funds of equal value; and

WHEREAS, the funds will support the Father Marvin Hummel Fund to Support the James R. Soles Fellowship, the Father Marvin Hummel Women's Basketball Scholarship; the Father Marvin Hummel Theatre Scholarship; and the Father Marvin Hummel Medical Scholars Scholarship; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Reverend Marvin H. Hummel.

17. WHEREAS, Mrs. Patricia K. Robertson ('72/AS) and Dr. Charles W. Robertson, Jr. (FR) are long-time, generous donors of the University of Delaware; and
WHEREAS, the Robertsons made a gift in the amount of $200,000 to the College of Earth, Ocean and Environment; and

WHEREAS, the gift will be divided equally between The Patricia and Charles Robertson Fund for the Seashore Mallow Biodiesel Project and the college’s Capital Campaign Initiatives; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Patricia and Charles Robertson.

18. WHEREAS, E. I. du Pont de Nemours and Co., Inc. (CP) is a long-time, generous donor to the University of Delaware; and

WHEREAS, the Du Pont Company made a gift-in-kind donation of laboratory equipment valued at $179,100 to the University; and

WHEREAS, the equipment is being used in the Nanofabrication and Materials Characterization Labs at the University of Delaware; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of E. I. du Pont de Nemours and Co., Inc.

19. WHEREAS, Mr. William C. Allen (’72/AS), a long-time donor and distinguished member of the Class of 1972, and Mr. W. Cannon Spotswood (FR) have created four charitable gift annuities with the University of Delaware; and

WHEREAS, the gift annuity is valued at $133,000 and will be divided equally among four departments in the College of Arts and Sciences; and

WHEREAS, the areas to be supported in the college are the Departments of Art History; History; the Center for Historic Architecture and Design; and the Winterthur Program in American Material Culture; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of William C. Allen and W. Cannon Spotswood.

20. WHEREAS, Mrs. Alice D. Reilly (PP) has been a loyal donor to the University of Delaware since 2005 and is a member of the Delaware Diamonds Society; and

WHEREAS, Mrs. Reilly has made a bequest intention from her estate estimated in the amount of $125,000; and
WHEREAS, Mrs. Reilly has allocated $100,000 to the Reilly Endowment Fund, an existing endowed fund in the Osher Lifelong Learning Institute on the Wilmington campus; and

WHEREAS, Mrs. Reilly has allocated the remaining $25,000 to UD Botanic Gardens in the College of Agriculture and Natural Resources; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Alice D. Reilly.

21. WHEREAS, Dr. Richard B. Fischer (RF) and Mrs. Claudia G. Fischer (RF) are generous supporters and retired faculty of the University of Delaware; and

WHEREAS, Dr. and Mrs. Fischer made a gift of stock in the amount of $121,710 to support the College of Arts and Sciences; and

WHEREAS, the Fischers’ gift received matching funds from the Puglisi Challenge; and

WHEREAS, the Fischers allocated the gift to the existing Claudia and Richard Fischer Music Scholarship; and

WHEREAS, the scholarship is a merit and need-based scholarship awarded annually to a full-time undergraduate music major with a concentration in either voice or brass instrumental music; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Richard and Claudia Fischer.

22. WHEREAS, the American Chemical Society - Petroleum Research Fund (OO) has been a generous donor to the University of Delaware for more than twenty-five years; and

WHEREAS, the American Chemical Society - Petroleum Research Fund pledged $100,000 to the Department of Chemistry and Biochemistry in the College of Arts and Sciences; and

WHEREAS, the gift supports research in the University's Center for Catalytic Science and Technology; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of the American Chemical Society - Petroleum Research Fund.
23. **WHEREAS**, the Arthur Vining Davis Foundations (FP), based in Jacksonville, Florida is a national philanthropic organization established through the generosity of the late American industrialist, Arthur Vining Davis; and

**WHEREAS**, the Arthur Vining Davis Foundations' philanthropy in private higher education concentrates on strong academic colleges and universities with four-year, residential programs where students and faculty focus primarily in the arts and sciences; and

**WHEREAS**, the Arthur Vining Davis Foundations believe in strengthening America's future through education; and

**WHEREAS**, the Arthur Vining Davis Foundations has pledged $100,000 to the College of Arts and Sciences to support the Delaware Teachers Institute in the Center for Secondary Education; and

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of the Arthur Vining Davis Foundations.

24. **WHEREAS**, Dr. Robert E. Kraft (RF) is a retired faculty member from the Department of Health and Exercise Sciences; and

**WHEREAS**, Dr. Kraft made a bequest intention from his estate in the amount of $100,000 to support the College of Health Sciences; and

**WHEREAS**, the bequest from Dr. Kraft will create the Kraft Family Scholarship in Health Sciences; and

**WHEREAS**, the scholarship will be need based and awarded to students matriculated in the College of Health Sciences; and

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Robert E. Kraft.

25. **WHEREAS**, Mr. Thomas H. Pike ('81/BE) is a distinguished member of the Class of 1981; and

**WHEREAS**, Mr. Pike has generously pledged $100,000 to create an endowed scholarship to be known as the Pike “Helping Hand” Scholarship; and
WHEREAS, the scholarship is need based and will be awarded to undergraduate students matriculated in the Lerner College of Business and Economics as accounting majors; and

WHEREAS, Mr. Pike has pledged an additional $25,000 to create the Pike “Helping Hand” Term Scholarship to allow for the awarding of the scholarship in the 2014-2015 academic year; and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of Thomas H. Pike.

26. RESOLVED, to engage BDO to perform the 2013-14 audits of the Alumni Association and Library Associates for (fee as reviewed with the Audit Visiting Committee, the Trustee Committee on Finance and the Executive Committee).

27. RESOLVED, to approve the changes to the Custom Benchmark in the Endowment Fund’s IP&O as recommended by the Investment Visiting Committee.

28. WHEREAS, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University, and

WHEREAS, the University endowment spending policy guideline provides for an annual distribution in the range of 4.0 - 5.0% of the endowment pooled portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year,

NOW, THEREFORE BE IT RESOLVED, that the pooled portfolio Endowment Funds distribute $3.70 per unit in Fiscal Year 2015 which represents 4.29% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2013.

29. WHEREAS, it has been determined that the accounts of five students are uncollectible; (identified by student # in Appendix B of the Executive Session Meeting Booklets for security purposes)

NOW, THEREFORE, BE IT RESOLVED, that the write-off of these accounts in the total of $55,821 be, and hereby is approved.

30. RESOLVED, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the April 16, 2014, meeting booklet of the Trustee Committee on Academic Affairs.
31. WHEREAS, a need for a Doctor of Philosophy with an interdisciplinary major in Preservation Studies was identified in a study conducted by a committee comprised of twelve faculty members and administrators from nine different departments at the University of Delaware from which this program was first proposed in 2004; and

WHEREAS, only three other programs offering degrees in conservation research at the doctoral level similar to the interdisciplinary content of this proposed program are known to exist in the world with only one other in North America; and

WHEREAS, the chairs or other faculty members of the Departments of Anthropology, Art History, Chemistry, the Disaster Research Center and Sociology, Urban Affairs and Public Policy, the Winterthur Program in American Material Culture and the History Department, the Center for Historic Architecture and Design, and the College of Arts and Sciences Dean’s Office all provided letters of support based on their observations of the program and its students; and,

WHEREAS, this program has been in existence since 2006, has matriculated eleven students; three have received the Ph.D.; and

WHEREAS, the Doctor of Philosophy in Preservation Studies has now met all the requirements for permanent status;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the Doctor of Philosophy in Preservation Studies to become a permanent doctoral-level program at the University of Delaware.

32. WHEREAS, undergraduate students follow degree requirements set forth by the academic catalog in the year they matriculate into a degree-seeking program at the University of Delaware; and

WHEREAS, undergraduate students enrolled at UD should meet their degree requirements within a reasonable time period; and

WHEREAS, most peer institutions impose a limit of time for enrolled students to complete degree requirements and enforce limits of catalog/curriculum eligibility for students who separate from their institutions and later return through a readmission process; and

WHEREAS, there is no current policy that addresses the historical practice of stating that students are eligible for degree requirements set forth by the academic catalog in the year they matriculate into a degree-seeking program; and
WHEREAS, there is no current policy to impose any limit to a readmitted student’s eligibility to a catalog’s degree requirements and the unintended consequence allows students to be readmitted under outdated curriculum requirements; and

WHEREAS, the Faculty Senate recommends, that undergraduate students are to follow the degree requirements stipulated in the academic catalog in the year they matriculate into a degree-seeking program at the University of Delaware as follows:

Upon matriculation, students have seven calendar years to complete requirements for a bachelor’s degree and are eligible to elect to follow degree requirements from any subsequent catalog within those seven years with consultation with an advisor or academic assistant dean.

Students who fail to complete degree requirements within seven calendar years relinquish the right to graduate under the requirements set forth in the catalog at their time of matriculation and may be held to current degree requirements. Exceptions for a student using a catalog that is more than seven years old must be approved by the student’s academic assistant dean;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees approves this policy on degree requirements and completion within the specified time period.

33. WHEREAS, the M.Ed. in Higher Education Administration was provisionally approved for five years in February 2008; and

WHEREAS, the School of Education no longer has faculty whose expertise is in the area of higher education administration; and

WHEREAS, the School of Education imposed a moratorium on admissions to this program in October 2010 in response to the lack of faculty in this area; and

WHEREAS, the moratorium was never lifted and there are no students left in the program; and

WHEREAS, the faculty members in the School of Education support disestablishing the program; and

WHEREAS, the Faculty Senate recommends that the M.Ed. in Higher Education Administration be disestablished;
NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees approves the disestablishment of the M.Ed. in Higher Education Administration.

34. WHEREAS, in the STAMates evaluation of the college of Agriculture and Natural Resources in the winter of 2012 the small number of undergraduates in the Entomology major was recognized as an issue to consider, and

WHEREAS, there is a need to revise the name of the major for the establishment of a cohesive set of majors within the Department, and

WHEREAS, this name change will better represent and market our curriculum offerings allowing our Department to keep up with national trends allowing us to attract and recruit more students due to the interdisciplinary and identifiable title of the Department, and

WHEREAS, this new name better compliments and reflects the research areas and expertise of our diverse faculty, and

WHEREAS, the Department of Entomology and Wildlife Ecology faculty have unanimously voted to adopt the new major curriculum and name: Insect Ecology and Conservation; and

WHEREAS, the Faculty Senate has approved the revised curriculum and name change for the Entomology undergraduate major to Insect Ecology and Conservation, effective September 1, 2014;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees approves these revised curriculum and name changes as outlined, to be effective September 1, 2014.

35. WHEREAS, in fall 2013 an external review team evaluating the Department of Entomology and Wildlife Ecology recommended clarifying the majors in our department, and

WHEREAS, a name change follows the national trend of emphasizing the ecological aspect of the Wildlife field, and

WHEREAS, a name change will better position our department in the recruitment of undergraduate students, and

WHEREAS, the Department of Entomology and Wildlife Ecology faculty have unanimously voted to adopt the new name: Wildlife Ecology and Conservation; and
WHEREAS, the Faculty Senate approved a name change for the Wildlife Conservation major to Wildlife Ecology and Conservation, effective September 1, 2014;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees approves this name change as recommended, to be effective September 1, 2014.

36. WHEREAS, the proposed 4 + 1 BS/MA Economics and BS/MS Economics Program offers a clear pathway for students who are interested in pursuing an MA or MS in economics while pursuing a BS in economics, and

WHEREAS, students would be able to obtain an MA or MS degree in four or four and one half years instead of five or five and one half years, and

WHEREAS, because of the nature of the 4 + 1 Program, there are no additional resources required; and

WHEREAS, the Faculty Senate recommends approval of the establishment of a new 4+1 BS/MA Economics and BS/MS Program;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees approves the establishment of a new 4+1 BS/MA Economics and BS/MS Program.

37. WHEREAS, the Department of Psychology is in the Natural Sciences portfolio of the College of Arts and Sciences, historically has been a laboratory-based science focused on psychological and physiological processes, and recently has added a strong neuroscience component, and

WHEREAS, most of the Department’s tenure-track faculty include physiological measures or neuroscience aspects in their research programs, including an explicit neuroscience focus of the last six tenure-track hires, and

WHEREAS, the Department has plans to strengthen its neuroscience components, including expanding its popular undergraduate neuroscience major, and collaborating with others in the University in constructing an imaging facility to advance brain research, and

WHEREAS, the Department wishes to communicate accurately to undergraduate students and the community its strong focus on the rigorous scientific end of the discipline and on the neural and physiological processes underlying psychological phenomena, and
WHEREAS, the Department faculty voted unanimously for the name change; and

WHEREAS, the Faculty Senate recommends that the name of the Department of Psychology be changed to the Department of Psychological and Brain Sciences;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees approves the name change of the Department of Psychology to the Department of Psychological and Brain Sciences.

38. RESOLVED, that, effective fall 2014, the University dining plan rates will be increased an average of 3.5 percent.

39. RESOLVED, that, effective fall 2014, the rate for University traditional residence hall rooms will be increased by an average of 3.0 percent.

40. RESOLVED, that, effective fall 2014, the New Student Orientation fee be increased from $120 to $145 to cover the cost of the math placement exam required for all new students. Official publications related to mandatory fees will disclose that a portion of this fee will be used to cover the cost of the math placement exam.

41. RESOLVED, that, effective fall 2014, the student Comprehensive fee for full-time students be reduced from $395 per semester to $375 per semester and that the $50 per semester fee for part-time students and the $50 fee per winter and summer sessions for all students shall remain the same.

42. RESOLVED, that, effective fall 2014, the Student Health Services fee be decreased from $252 per semester to $227 per semester and that the fees for Summer Session ($88) and Winter Session ($66) shall remain the same.

43. RESOLVED, that, effective fall 2014, the University Student Centers fee shall remain at $119 per semester.

44. RESOLVED, that the University Administration is authorized to proceed with Cannon Laboratory Renovation, Grant Soccer Stadium Improvements, DuPont Hall Electrical Infrastructure Upgrade and Campus Utility Sub-Metering Project.

45. RESOLVED, that authorization be, and hereby is, given to the President of the University to confer degrees on May 31, 2014, on such students as shall have completed by that time all the requirements pertaining to such degrees.
46. WHEREAS, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter into the formal Board record such acknowledgement;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees congratulates each of the individuals listed below in the following categories:

**Named Professorship:**

Ajay Prasad  
Engineering Alumni Distinguished Professor

**Emeritus/a Status:**

Dennis Kirwan, Professor Emeritus  
Marine Science & Policy

Peter Rees, Professor Emeritus  
Geography

Lee Anderson, Professor Emeritus  
Marine Science & Policy

John Case, Professor Emeritus  
Computer & Info Sciences

Robert Hodson, Professor Emeritus  
Biological Sciences

Rivers Singleton, Associate Professor Emeritus  
Biological Sciences

Fred Schueler, Professor Emeritus  
Philosophy

David Smith, Professor Emeritus  
Biological Sciences

Daniel T. Simmons, Professor Emeritus  
Biological Sciences

Rosetta LaFleur, Associate Professor Emerita  
Fashion & Apparel Studies

Nina Kallmyer, Professor Emerita  
Art History

Joan DelFattore, Professor Emerita  
English

Charles Robinson, Professor Emeritus  
English

**Promotion from Associate Professor to Professor (tenure previously awarded):**

Eric Benson  
Animal and Food Sciences

Haiqiang Chen  
Animal and Food Sciences

William Farquhar  
Kinesiology & Applied Physiology

John Gizis  
Physics and Astronomy

Thomas Hanson  
Marine Science and Policy

Julie Hubbard  
Psychology

Sandy Isenstadt  
Art History

James Kendra  
School of Public Policy & Administration

Kalmia Kniel  
Animal and Food Sciences

Mark Mirotznik  
Electrical & Computer Engineering
Lauren Petersen  Art History
Adam Rome   History
Michael Shay  Physics & Astronomy
John David Smith  Music
Steve Tague   Theatre
Mark Warner   Marine Science & Policy

Promotion from Associate Professor to Professor (without tenure):
Beth Morling   Psychology

Promotion from Assistant to Associate Professor, with tenure:
James Angelini  Communication
Wayne Batchis  Political Science & International Relations
David Burris   Mechanical Engineering
Benjamin Carterette  Computer & Information Sciences
Sebastian Cioba  Mathematical Sciences
Amy Griffin   Psychology
Samuel Lee   Physical Therapy
Xiaoxia Lou   Finance
Holly Michael  Geological Sciences
Anja Nohe   Biological Sciences
Matthew Oliver  Marine Science & Policy
Yvonne Ou  Mathematical Sciences
Ramnarayan Rawat  History
Darcy Reisman  Physical Therapy
Seth Shabo   Philosophy
Amy Shober   Plant & Soil Sciences
Wendy Smith  Business Administration
Miranda Wilson  English
Donna Woulfe  Biological Sciences
Dannagal Young  Communication
Ryan Zurakowski  Electrical & Computer Engineering

Promotion from Assistant to Associate Professor, without tenure:
James Atlas  Computer & Information Sciences
Jill Flynn   English
William Lewis  School of Education
Michael McCamley  English
OPENING:
Chairman Sparks convened the meeting at 3 p.m. and welcomed all those in attendance. He extended a special welcome to Bobby Fischer in his new role as Trustee Emeritus.

Mr. Sparks requested a moment of silence in remembrance of friends of the University who had recently passed away. He then called on Mrs. Koppenhaver for the attendance report.

On a motion made and seconded, the minutes of the Board’s meeting of December 10, 2013 were approved as presented in the Meeting Booklet.

REPORT ON ADMISSIONS:
Jose Aviles, director of admissions, provided an overview of the Class of 2018, and the 4,000-plus students projected to arrive on campus this fall.

He noted that goals at the beginning of the recruiting season included bringing in a class of 3,800 students with the appropriate mix of residents and non-residents and improving diversity while attracting a highly talented class from across the state and the nation and around the globe.

Dr. Aviles said that he could “proudly and unequivocally say we have met every goal,” and that the fall recruitment efforts produced the second-largest applicant pool in UD history, at 26,461, which is a two percent increase over last year. Applicants came from 48 states and 82 countries, including over 3,000 applicants from the First State.

Dr. Aviles credited initiatives such as the College Readiness Scholars Institute (CSRI) partnership with the Christina School District. He noted that the purpose of CRSI is to intentionally address the challenges faced by traditionally underprepared, underserved and often forgotten about students.

Dr. Aviles also noted that globe-spanning efforts including an Asian component that saw first-time recruiting visits to India and Pakistan, with continuing efforts in the Middle East, Latin America and Canada resulted in a 43 percent increase in domestic applications and a 61 percent rise in international applications.

Additionally, diversity efforts include reaching out to low-income, first generation students, as well as the most talented international applicants. Dr. Aviles noted that results have exceeded last year’s historic success and recruited the most diverse applicant pool in UD history with 28 percent of the applicants coming from historically underrepresented groups. Moreover, Asian, African American, Hispanic and multi-ethnic sub-groups also represented a stronger SAT profile than the previous year.
Dr. Aviles also noted that the honors applicant pool of 5,835 is the highest and most diverse in UD history.

REPORTS OF THE PRESIDENT AND PROVOST:
Dr. Harker reported on plans for the UD community to undertake a new strategic planning initiative that will allow UD to be at the forefront of innovative approaches to meet an array of challenges that include changing demographics and the increasing role of technology in the world of higher education.

Dr. Harker noted that challenges facing UD and academia nationwide include high costs and changing demographics, with an ever-increasing number of students coming from low-income households and a decline in the overall number of high school students in UD’s traditional major marketing areas. Dr. Harker also cited the need for UD to remain connected to its land-grant charge to conduct democratic research initiatives.

In noting the work of several UD faculty members recently garnering attention in major media outlets, including CNN and NBC Nightly News, Dr. Harker said the University needs to be seen as an institution that makes a difference in the lives of people down the street and across the country.

Provost Grasso recognized outstanding student and faculty achievements in his presentation to the board. Dr. Grasso also updated trustees on the progress of initiatives designed to build on the achievements of UD’s Path to Prominence strategic plan adopted in 2008. An Executive Committee has been appointed, and will be chaired by Dr. Charles Riordan, Vice Provost for Research. Three working groups, made up of faculty and staff, will be exploring important questions that will help guide the development of the new strategic plan.

Focus areas include identifying the best models for the new American research university; identifying areas of state, national or global consequence where UD is best positioned, now or in the future, to engage through research, teaching and service initiatives and through new and existing alliances; and how to sustain and accelerate the advances made under the Path to Prominence.

SPECIAL PRESENTATION:
Dr. Norman Wagner, Alvin B. and Julia O. Stiles Professor of Chemical and Biomolecular Engineering, presented an overview of the work he and his students are doing in understanding and developing protective materials based on shear thickening fluid (STF).
Dr. Wagner was joined during the presentation by Kate Gurnon, who will be receiving her doctorate in engineering at the 2014 Spring Commencement on May 31, and Keyi Xu, a senior in the College of Engineering. A recent application for the research is in the development of puncture-resistant surgical gloves through the University spin-off company STF Technologies LLC.

TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:
Mr. Cochran reported on the Committee’s meeting of April 14, 2014. Highlights included:

1. A special presentation by Dean Kathy Matt on development activities for the College of Health Sciences;
2. A special presentation by Eric Ziady and Tom Ford on development activities for Delaware Athletics;
3. A report on local, State and Federal government relations;
4. A report on the activities and recent achievements of the Office of Communications and Marketing and a recommendation to name the former Blue & Gold Club as the Wright House;
5. A report and update on Development and Alumni Relations as well as a review of events sponsored by the Office of Development and Alumni Relations.

TRUSTEE COMMITTEE ON FINANCE:
Mr. Cosgrove reported on the Committee’s meeting of April 15, 2014. Highlights included:

1. An update on the resolution approved by the Executive Committee in February 2014 pertaining to change orders and related spending authorizations;
2. Report on the February 2014 meeting of the Investment Visiting Committee, including recommended changes to the Custom Benchmark in the Endowment Fund’s IP&O;
3. A recommendation on the endowment spending rate for FY2015;
4. A report on the Morris Special Projects Endowment and plans for proceeds in FY2014;
5. A review of Accounts Receivables Delinquencies, and recommendations on write-offs for uncollectible accounts;
6. A review of Student Loan Program default rates, restricted gifts certification and plant equipment inventory.

TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:
Dr. Toomey presented the report on Mr. Borel’s behalf. He reviewed the matters that came before the Committee at its meeting of April 16, 2014. Highlights included:
1. An update on undergraduate admissions;
2. A presentation on the new Financial Services Analytics Ph.D. program;
3. A review of the University’s new Cybersecurity Initiative;
4. A review of faculty and professional personnel actions;
5. Presentation and approval of several academic program resolutions;

TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:
Mr. Sparks presented the report on behalf of Mr. Townsend. He reviewed the matters that came before the Committee at its meeting of April 16, 2014. Highlights included:

1. A review of the Honorary Degree Class of 2014 which includes Ellen Kullman, Myron T. Steele, Hans-Jörg Bullinger and Roberta Colman.
2. Ongoing and enhanced efforts to develop a diverse, well-rounded list of potential honorary degree candidates and Commencement speakers;
3. A review of several potential nominees for the Honorary Degree Class of 2015 with preliminary plans outlined to explore their availability.

TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:
Mr. Carpenter reported on the Committee’s meeting of April 17, 2014. Highlights included reports in several areas:

1. A special presentation by Nancy Chase, Director of Student Wellness and Health Promotion, entitled “Alcohol Abuse Education, Prevention and Intervention”;
2. An update on intercollegiate athletics and recreation services;
3. Highlights of reports from student life departments, including the Career Services Center, Residence Life & Housing, and University Student Centers;
4. An update on facilities, real estate and auxiliary services as they relate to student life;

TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:
Mr. Burns reviewed the highlights of the Committee’s meeting of April 17, 2014:

1. Indicators of University-owned buildings and land;
2. State Capital Funding for FY2014-16;
3. A review of construction projects completed, in progress, and recommended for construction;
4. A review of projects in planning and/or design;
5. An update on real estate use at the STAR campus;
6. An update on asbestos abatement.

NOMINATING COMMITTEE:
Mr. Cosgrove presented the report of behalf of Terri Kelly. The Committee recommended the re-election of James C. Borel for a term of six years and the re-election of Michelle Barineau for a term of one year as Recent Graduate Trustee. On a motion made and seconded, the Board approved the recommendations as presented.

EXECUTIVE COMMITTEE:
Mr. Sparks noted that the Committee had reviewed all the reports of the Standing Committees, and had approved all resolutions as recommended, and as contained in the Consent Agenda.

CONSENT AGENDA:
Mr. Sparks then called for approval of the resolutions presented in the Consent Agenda. On a motion made and seconded, all resolutions were approved unanimously.

Mr. Sparks noted that an additional resolution formally recognizing several faculty was at each trustee place. On a motion made and seconded, the Board approved the resolution as presented.

ADJOURNMENT:
With no further business, the meeting was adjourned at approximately 4:40 p.m.

Respectfully submitted:

Jeffrey W. Garland
Vice President and University Secretary
TRUSTEE COMMITTEE on PUBLIC AFFAIRS & ADVANCEMENT

October 13, 2014

Minutes

The Trustee Committee on Public Affairs and Advancement met on October 13, 2014, beginning at 2 p.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:
   John R. Cochran, Chair; Tony Allen; Scott A. Green (via phone); Carey Koppenhaver (via phone); Mary Jane Willis (via phone); A.Gilchrist Sparks III; President Patrick T. Harker

MEMBERS EXCUSED:
   Terri Kelly

ADMINISTRATORS AND OTHERS PRESENT:
   Angela Anderson, Director, Federal Relations; Karen Aniunas, Assistant VP, University Development; Jen Becnel-Guzzo, Associate General Counsel; Beth Brand, Associate Vice President, University Development; Meredith Chapman, Director, Digital Communications; Rick Deadwyler, Director, Government Relations; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah Hayes, Vice President, Communications and Marketing; Barbara Maylath, Director of Development, College of Engineering; Deborah A. McCredie, Assistant University Secretary; Rob Rudd, Senior Director of Development for Colleges and Programs; Babatunde Ogunnaike, Dean, College of Engineering; Monica Taylor, Vice President, University Development; Patricia Wilson, Vice President and Chief of Staff; Robin Wray, Campaign Director, University Development

STUDENT REPRESENTATIVES PRESENT:
   Javier Horstmann and Rebecca Jaeger

APPROVED ON A MOTION MADE AND SECONDED:
   Minutes of the Committee’s meeting of April 14, 2014
RESOLUTIONS:
On a motion made and seconded, the following resolution was approved:

WHEREAS, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Fall 2014 meeting booklet and detailed in the listing included at the conclusion of these minutes)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

*****

CALL TO ORDER:
Mr. Cochran convened the meeting at 2:00 p.m. and welcomed all in attendance.

SPECIAL PRESENTATION:
Dean Babatunde Ogunnaike presented an overview of the College of Engineering, noting the vision of the College to be known as a place dedicated to changing and improving the world. He noted that strategic effort will focus on three areas: research, education and entrepreneurship, all supported by a relentless commitment to excellence, diversity and financial stability.

Dr. Ogunnaike added that achieving the College’s vision will require philanthropic support at unprecedented levels.

Dr. Ogunnaike provided an overview of the College’s fundraising success to date as well as fundraising priorities and goals going forward in these key areas:

• Supporting students;
• Enhancing faculty;
• Strengthening Women and Building diversity;
• Encouraging Innovation;
• Supporting New Initiatives;
• Upgrades to labs and physical structures.

Dr. Ogunnaike outlined initiatives in each of these areas with specific goals for each. He also reviewed important additional funding initiatives and opportunities for the COE.
In conclusion, Dr. Ogunnaike reminded the Committee of the high costs associated with educating UD’s engineering students. He strongly encouraged the members of the Committee to consider the possibility of approving differential tuition for the College of Engineering in the near future. He believes that such a decision, in combination with strong philanthropic support going forward, would help the College of Engineering meet its significant and achievable aspirational standards.

REPORT ON GOVERNMENT RELATIONS:
Rick Deadwyler provided an update on state and local government relations, including:

- A legislative update noting the significant focus on jobs and economic growth;
- A review of recent actions of the 147th General Assembly;
- An overview of the importance of upcoming state and local elections and important races to watch;
- Outreach efforts and events planned to increase interaction with government officials as well as recent engagement with individual legislators;
- Efforts for internal coordination and collaboration to leverage existing UD events, operations and expertise to build key relationships and support consistent UD messaging;
- A new legislative monitoring program set up to provide systematic review of all legislation, establish an internal team of subject-matter expert reviewers and identify and monitor potentially impactful legislation;
- An outline of communications and outreach initiatives that are underway, including the development of district statistics on UD students and alumni in each legislative district.

Angela Anderson presented a report on Federal government relations, including updates on sequestration and FY15 appropriations. Additionally, she highlighted the following:

- Dr. Harker’s recent appointment to the Homeland Security Academic Advisory Council;
- selection of a UD-led team as one of two finalists for a $70 million award through the Department of Education’s National Network of Manufacturing Innovation;
- the recent selection of Senator Chris Coons as a Science Coalition Champion of Science (Senator Coons was nominated by UD and is the first member of Congress from Delaware to receive this award);
- an overview of other legislative activities of interest to UD;
• UD’s participation in the USA Science and Engineering Festival, featuring UD Engineering graduate students and student researchers.

REPORT FROM THE OFFICE OF COMMUNICATIONS AND MARKETING:
Ms. Hayes provided an overview of work within the Office of Communications and Marketing. Highlights included:

• efforts to elevate UD’s digital profile and social media presence;
• media outreach to highlight UD’s research efforts in various areas;
• ongoing work with the Office of Admissions to develop strategies and materials to attractive prospective students;
• ongoing work with UD leadership to communicate decisions and actions around several major issues affecting the institution;
• continuing campus communications and creative support throughout the UD community.

Ms. Hayes noted that the name of the Office of Communications and Marketing will change to the Office of Communication and Public Affairs, to better reflect the office’s outreach to the general public as well as specialized partners and stakeholders.

REPORT AND UPDATE ON DEVELOPMENT AND ALUMNI RELATIONS:
Ms. Taylor reported on overall total fundraising for fiscal year 2014, noting that the total of new pledges and new cash was $63,927,702—exceeding the median goal of $60 million and representing a 1% increase over fiscal year 2013. Overall cash (pledge payments and new cash) received was $49,803,964.

Ms. Taylor also reviewed efforts of the Office of Alumni Relations, including the successful Alumni Weekend in June. The UD Alumni Association continues its efforts with multiple events, student programming, alumni club programming, and exciting plans for UD’s Homecoming weekend.

RESOLUTIONS:
Mr. Cochran called the attention of the Committee to the resolution included in the Meeting Booklet, in recognition of gifts of supports from donors. On a motion made and seconded, the resolution was approved as presented.
ADJOURNMENT:
With no additional business, the meeting was adjourned at approximately 3:30 p.m. for a brief Executive Session.

APPROVED:

John R. Cochran
Chairman
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<td>Mr. Sepehr Mostaghim ('70/EG) and Mrs. Nancy E. Mostaghim ('69/AS)</td>
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<td>Harcourt M &amp; Virginia W Sylvester Fnd (FF) through a gift by Mr. Christopher K. Malfitano (PP) and Mrs. Jayne S. Malfitano (PP)</td>
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<td>Rosa H. McDonald Nursing Scholarship; Andrew B. Kirkpatrick Chair in Writing</td>
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<td>Minite Football Scholarship; Student-Athlete Performance Center; University of Delaware Athletic Fund</td>
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The Trustee Committee on Finance met at 2 p.m. on October 14, 2014 in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:
Howard E. Cosgrove, Chair; Carol Ammon (via phone); Thomas J. Burns; John R. Cochran; Dennis E. Klima; Donald J. Puglisi; Everett C. Toomey; Sherman L. Townsend; Kenneth C. Whitney; A. Gilchrist Sparks III; President Patrick T. Harker

MEMBERS EXCUSED:
None

ADMINISTRATORS AND OTHERS PRESENT:
Amy Connell, Controller; Kathy Dettloff, Chief Budget Officer; Rick Deadwyler, Director, Government Relations; Scott R. Douglass, Executive Vice President and University Treasurer; Richard D. Elliott, Assistant Vice President for Treasury Services; Laure Ergin, Associate VP and Deputy General Counsel; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Chris Hudson, Director, Planning and Operations, Office of the EVP; Chris Lucier, Vice President for Enrollment Management; Deborah A. McCredie, Assistant University Secretary; Greg Oler, Vice President for Finance and Deputy Treasurer; Alvin B. Roberson, III, Office of University Finance; Gary Stokes, Director, Risk Management and Rental Housing; Melissa Stone, Director, Student Financial Services; Keith Walter, Chief Investment Officer; Evelyn Zerenner, Assistant Vice President for Finance

FACULTY REPRESENTATIVES:
Prasad Dhurjati and Charles Elson

STUDENT REPRESENTATIVES:
Rebecca Jaeger and Lalu John

APPROVED ON A MOTION MADE AND SECONDED:
Minutes of Committee’s meeting of April 15, 2014
RESOLUTIONS:

On motions made and seconded, the following resolutions were approved:

WHEREAS, the University of Delaware (the “University”) has from time to time issued its Revenue Bonds pursuant to the terms of that certain Trust Agreement dated as of October 1, 1989, as amended and supplemented (as so amended and supplemented, collectively, the “Trust Agreement”), between Wilmington Trust Company, as trustee (the “Trustee”) and the University. Capitalized terms used herein and not defined shall have the meanings ascribed to them as set forth in the Trust Agreement; and

WHEREAS, the University has determined that it is in the best interest of the University to undertake capital improvement projects hereafter referred to as “Phase III Capital Improvement Projects” which include, but is not limited to, the construction of new student housing (517 beds) (together with the costs of issuance associated with financing such project, the “Project”); and

WHEREAS, the University has further determined that the Project should be financed by the issuance of new money bonds in one or more series on a tax-exempt and/or taxable basis in an aggregate principal amount not to exceed $62,250,000 (the “Bonds”); and

WHEREAS, the University plans to pay for certain costs of the Project prior the issuance of the Bonds and to later reimburse itself for such payments from the proceeds of the Bonds; and

WHEREAS, the University has determined to authorize the issuance of refunding bonds in one or more series on a tax-exempt and/or taxable basis (the “Refunding Bonds”) for the purpose of refunding all or a portion of the University’s outstanding Bonds if determined by the Bond Committee (as established herein) to be in the best interest of the University given market conditions (the “Refunding Program”); and

WHEREAS, the Trustee Committee on Finance now desires (i) to approve the issuance of the Bonds and the Refunding Bonds and creating a Bond Committee to determine the final terms for the Bonds and the Refunding Bonds and to approve and authorize the necessary acts to effectuate the financing of the Project and the Refunding Program and (ii) to recommend to the Executive Committee of the Board of Trustees of the University to adopt a resolution approving the same.

NOW, THEREFORE, BE IT RESOLVED by the Trustee Committee on Finance of the University of Delaware, in order to provide for the approval and funding of the Project, the Refunding Program, the issuance of the Bonds and the
The University hereby approves the Project as described in the recitals hereto and the Bond Committee (as established herein) is hereby authorized to take all action necessary to proceed with the financing of the Project through the issuance of the Bonds.

2. **Authorization of Bonds.** The University hereby authorizes the issuance of its tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed $62,250,000 for the purpose of providing financing for the Project.

3. **Authorization of Refunding Program and Issuance of Refunding Bonds.** The University hereby approves the Refunding Program as described in the recitals hereto. In particular, the Bond Committee is hereby authorized to take all action necessary, if deemed by the Bond Committee to be in the best interest of the University given market conditions, to proceed with the refunding, in whole or in part, of any outstanding Bonds.

   The University hereby authorizes the issuance of its tax-exempt and/or taxable Refunding Bonds in one or more series for the purpose of providing financing for the Refunding Program.

4. **Establishment of Bond Committee.** There is hereby established a Bond Committee consisting of the Chairman of the Board, Chairman of the Trustee Committee on Finance, the Vice President for Finance and the Assistant Vice President for Treasury Services. The Bond Committee is authorized to negotiate and approve the final terms of the Bonds and the Refunding Bonds and shall do so in such manner as the total all-in-cost to the University (including amortized costs of issuance) is determined to be, after consultation with the University’s financial advisor and bond counsel, in the best interest of the University given market conditions.

   The Bonds and the Refunding Bonds shall be awarded and sold by the Bond Committee to one or more underwriters, placement agents, governmental agency or other financial institution or lender to be selected by the Bond Committee (the “Purchaser”) at a purchase price and in accordance with such terms and conditions as will be determined by the Bond Committee.

   The Bonds and the Refunding Bonds each shall bear such rate or rates of interest, shall mature in such principal amounts and on such dates, shall be subject to redemption, shall be sold at such price and in such manner, and shall be in such form and contain or be subject to such other terms and conditions, as shall be determined in a resolution adopted by the Bond Committee (the “Bond Committee Resolution”).
5. **Federal Tax Covenants.** In the event and to the extent that the Bonds and/or the Refunding Bonds are issued on a tax-exempt basis, the University hereby covenants not to take or omit to take any action so as to cause interest on the Bonds or the Refunding Bonds to be no longer excluded from gross income for purposes of federal income taxation and to otherwise comply with the requirements of Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the “Code”), and all applicable regulations promulgated with respect thereto, throughout the term of the Bonds or the Refunding Bonds, as the case may be. The University further covenants with the registered owners of the Bonds and the Refunding Bonds that it will make no investments or other use of the proceeds of the Bonds and/or Refunding Bonds which would cause such Bonds or Refunding Bonds, as the case may be, to be “arbitrage bonds” as defined in Section 148 of the Code. The University further covenants to comply with the rebate requirements (including the prohibited payment provisions) contained in Section 148(f) of the Code in any regulations promulgated thereunder, to the extent applicable, and to pay any interest or penalty imposed by the United States for failure to comply with rebate requirements, to the extent applicable.

6. **Official Intent.** In accordance with Treasury Reg. §1.150-2, the University hereby confirms its intentions that a portion of the proceeds of the obligations authorized by this Resolution will be used to reimburse itself for qualifying expenditures paid prior to the date of issuance of the obligations authorized by this Resolution. All original expenditures to be reimbursed will be capital expenditures (as defined in Treas. Reg. §1.150-1(b)) and other amounts permitted to be reimbursed pursuant to Treas. Reg. §1.150-2(d)(3) and (f).

7. **Authorization of Documents; Execution of Documents.** The University hereby authorizes the execution and delivery of the following documents in connection with the issuance of the Bonds:

   a. Any documents required in connection with the Project and the Refunding Program and/or the financing thereof; and

   b. Any documents necessary to issue the Bonds and/or the Refunding Bonds, including, but not limited to, the following:
      i. a Supplemental Trust Agreement between the University and the Trustee;
      ii. any required continuing disclosure agreement for the benefit of the bondholders to comply with the Securities and Exchange Commission Rules;
      iii. a Preliminary Official Statement and an Official Statement to be distributed in connection with the sale of the Bonds and/or the Refunding Bonds;
iv. a Bond Purchase Contract by and between the University and the Purchaser of the Bonds or the Refunding Bonds, as the case may be;

v. any amendments, modifications, replacements, terminations, or new swap agreements in connection with the Refunding Program; and

vi. such other documents and instruments as the Vice President for Finance and the Assistant Vice President for Treasury Services shall determine are necessary or appropriate to accomplish the intent of this Resolution.

Each of the Executive Vice President and University Treasurer, Vice President for Finance, and the Assistant Vice President for Treasury Services is authorized to execute and deliver the above described documents to which the University is a party in such form and with such terms as he determines to be in the best interest of the University to accomplish the intent and purpose of this Resolution, his signature thereon to be conclusive evidence of his approval, and the University Secretary is authorized to affix the corporate seal to any of such documents and to attest thereto.

Further Action. The Bond Committee, Executive Vice President and University Treasurer, the University Secretary and the other officers of the Board of Trustees and of the University are authorized to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution including the execution and delivery of such certificates and instruments as the officer executing the same determines is necessary or appropriate.

*****

WHEREAS, it has been determined that the accounts of four students are uncollectible; (identified by student # in Appendix C of the Executive Session for security purposes)

NOW, THEREFORE, BE IT RESOLVED, that the write-off of these accounts in the total of $51,473 be, and hereby is approved.

*****

WHEREAS, the Trustee Committee on Finance has authority over the write-off recommendations for updates to the current limits of authority as listed below:

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<th>President</th>
<th>Treasurer</th>
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<tbody>
<tr>
<td>Bad Debt Write Offs</td>
<td>10,000</td>
<td>5,000</td>
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NOW, THEREFORE, BE IT RESOLVED, the Trustee Committee on Finance recommends a change to the authority granted to the President and Treasurer in the Financial Table of Authority as follows:

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<thead>
<tr>
<th></th>
<th>President</th>
<th>Treasurer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bad Debt Write Offs</td>
<td>20,000</td>
<td>10,000</td>
</tr>
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</table>

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WHEREAS, Wells Fargo is the trustee (successor to Wachovia) under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

NOW, THEREFORE, BE IT RESOLVED, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of $180,000 for undergraduate scholarships during FY2016, and that the University's need for the balance of the Trust income for FY2016 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

* * * *

CALL TO ORDER:
Mr. Cosgrove convened the meeting at 2 p.m. and welcomed all in attendance.
BOND UPDATE AND RESOLUTION:
Mr. Elliott provided an update on the bond financing plan noting changes in the plan from April 2010 to October 2014, including interest rate assumptions and total debt service. He also outlined the impacts of including the Student Comprehensive Fee in the Pledged Revenues to support the bond plan. Mr. Elliott noted that the third and final phase of the bond financing plan anticipates issuing bonds in Spring 2015 with funds designated for the final dorm building project which will add just over 500 beds.

The resolution as recommended also establishes a bond committee to approve and execute the final details of the bond sale. Following review and discussion of the specifics of the matter, on motion approved and seconded, the resolution on bond issuance was approved.

ONLINE EDUCATION UPDATE:
Dr. Grasso reported that UD and the previous vendor partner had not been able to work out a satisfactory agreement and had terminated the effort. He noted that a new Request for Proposals was recently released and to date five vendors have indicated an intention to participate. Proposals will be reviewed and a decision made shortly thereafter. The earliest anticipated start date for this program would be January 2015.

REPORT OF THE INVESTMENT VISITING COMMITTEE AND STATUS OF OTHER INVESTMENTS:
Mr. Walter provided an update on the endowment portfolio and several aspects of endowment status and performance including University endowment market values over past 15 years. As of 6/30/14, UD’s endowment portfolio has achieved a peak market value of $1.31 billion.

Mr. Walter also reviewed endowment asset allocation since 8/31/14 and the strategy for achieving target allocations in the various sectors. He noted the recent engagement of Hamilton Lane as Private Investments Advisor. He also reviewed current market views and the positioning of UD’s portfolio in each market, as well as additional strategies going forward to translate into greater performance in the portfolio.

FINANCIAL PERFORMANCE OVERVIEW:
Ms. Zerenner presented an overview of the University’s 2014 fiscal year performance, with materials distributed to the Committee at the meeting. She commented on several comparatives for FY14 vs. FY13, and also provided information on trends evident over the past five years for specific financial elements and ratios. Operating revenues and operating expenses by activity and type were also reviewed.
ACCOUNTS RECEIVABLE DELINQUENCIES:
Ms. Stone reviewed delinquencies over 90 days past due from tuition, room and board, library and parking fines, noting that all were fairly routine. She reviewed a summary of student accounts receivable write-offs and net bad debt expense since March 1, 2014, noting that the EVP has authorized the write-off of 64 uncollectible accounts aggregating $91,520 and the President has authorized the write-off of 11 uncollectible accounts aggregating $74,721. In addition, four accounts with balances exceeding $10,000 were recommended for write-off. Following review, on a motion made and seconded, these accounts were approved for write-off as recommended. Ms. Stone also reviewed past due miscellaneous receivables, noting that since March 1, 2014, the EVP has authorized the write off of 63 uncollectible accounts aggregating $12,072.

As requested by Chairman Cosgrove, the Committee received a recommendation to increase the authority of write-offs by the President and EVP from $10,000 to $20,000 and from $5,000 to $10,000, respectively. On a motion made and seconded the resolution was approved as presented.

STUDENT LOAN PROGRAM DEFAULT RATES:
Ms. Stone reviewed default rates for Perkins Program loans, Nursing Program loans, and Federal Direct Loans. All relatively low compared to peers and national averages.

REPORT OF INSURANCE/COVERAGE AND RATES:
Mr. Elliott reviewed coverage and premiums for the University's general liability insurance, Trustees and Officers' liability insurance, and property insurance, the Owner Controlled Insurance Program (OCIP), and Master Builders Risk Insurance.

The University’s OCIP is now in its fifth and final year of providing comprehensive general liability and workers compensation insurance for the University and all on-site contractors for select University projects, both new construction and major renovation. Currently, the OCIP covers the following projects:
- Interdisciplinary Science and Engineering Bldg Clean Room (ISEB);
- Academy Street Dining and Residence Hall (ASDR);
- Harrington Dormitory Renovation Project (HDRP).

The Master Builders Risk Insurance line provides property insurance for select new construction and major renovation projects. This policy is designed specifically for construction exposures and provides coverage not otherwise available under the University’s general property insurance program. Projects covered under this line of insurance include:
- ISE Lab Clean Room;
- Renovations at Purnell Hall.
GIFTS:
Mr. Elliott reviewed the Details of Gifts Received during the period of July 1, 2014 through June 30, 2014, and no gifts with undue financial obligations were noted.

DAVIS TRUST RESOLUTION:
The Committee reviewed the recommendation on the Edward C. Davis Trust for FY2015-16, which provides scholarship and operational support for the Department of Civil Engineering. On a motion made and seconded, the Committee approved the resolution for the FY2015-16 disbursement, as outlined in the meeting booklet.

ADJOURNMENT:
With no additional business, the meeting was adjourned at 3:10 p.m. for an Executive Session.

APPROVED:

Howard E. Cosgrove, Chair
The Trustee Committee on Academic Affairs met on October 15, 2014 beginning at 10 a.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:
   James C. Borel, Chair; Mariah Calagione; William B. Chandler III (via phone); Joan F. Coker; Stuart M. Grant; Terri Kelly; Everett C. Toomey; H. Wesley Towers Jr.; P. Coleman Townsend Jr.; A.Gilchrist Sparks III; President Patrick T. Harker

MEMBERS EXCUSED:
   Terri Kelly

ADMINISTRATORS AND OTHERS PRESENT:
   Peggy Bottorff, Associate Provost and Chief of Staff, Provost's Office; Nancy Brickhouse, Deputy Provost; Dan Freeman, Associate Professor, Business Administration; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Chris Lucier, Vice President for Enrollment Management; Deborah A. McCredie, Assistant University Secretary; John Pelesko, Professor and Chair, Mathematical Sciences; Patricia Wilson, Vice President and Chief of Staff

FACULTY REPRESENTATIVES PRESENT:
   Robert Opila and Steve Hastings

STUDENT REPRESENTATIVES PRESENT:
   Ben Page-Gil and Aryana Alborzi

APPROVED ON A MOTION MADE AND SECONDED:
   Minutes of the Committee’s meeting of April 16, 2014

RESOLUTIONS:
   On motions made and seconded, the following resolutions were approved:

   1. **RESOLVED**, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the October 15, 2014, meeting booklet of the Trustee Committee on Academic Affairs.
2. **WHEREAS**, the BA major in Public Policy has offered students opportunities for interdisciplinary study of public policies in such areas as health, education, poverty, housing, economic growth, and environmental sustainability, and

**WHEREAS**, the BA major in Public Policy enables students to learn how to formulate, evaluate, and promote policy options that may enhance their communities, and

**WHEREAS**, the BA major in Public Policy has demonstrated significant student interest and enrollment and also led to the development of a Public Policy minor, Honors BA in Public Policy, and three 4+1 accelerated degree options, and

**WHEREAS**, this program does not require major additional resources in order to run successfully, and

**WHEREAS**, the Public Policy program, in its first five provisional years, has attracted and graduated exceptional students, and

**WHEREAS**, the faculty and director of the School of Public Policy and Administration enthusiastically recommend permanent status, and

**WHEREAS**, the College of Arts and Sciences Senate and the Dean of Arts and Sciences recommend permanent status, and

**WHEREAS**, the report of the University Faculty Senate reviewers conclude that the BA degree in Public Policy is a valuable, sustainable undergraduate major and strongly recommend awarding it permanent status, and

**WHEREAS**, the Faculty Senate recommends that the BA major in Public Policy be granted permanent status in the College of Arts and Sciences;

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the BA major in Public Policy to become a permanent bachelor’s-level program at the University of Delaware.

3. **WHEREAS**, the Faculty Senate granted provisional approval for five years to the BS major in Neuroscience in March, 2009, and

**WHEREAS**, the BS major has been successful in attracting excellent students and more than doubling the numbers of students it serves, and
WHEREAS, the major fits well with the University’s interdisciplinary education and health initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree in Neuroscience in the College of Arts and Sciences;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree in Neuroscience in the College of Arts and Sciences to become a permanent bachelor’s-level program at the University of Delaware.

4. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Food Sciences to become a permanent bachelor’s-level program at the University of Delaware.

5. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Animal and Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and
WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Animal and Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Animal and Food Sciences to become a permanent bachelor’s level program at the University of Delaware.

6. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Pre-Veterinary Medicine and Animal Biosciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Pre-Veterinary Medicine and Animal Biosciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Pre-Veterinary Medicine and Animal Biosciences to become a permanent bachelor’s-level program at the University of Delaware.

7. WHEREAS, the ENVR Program was provisionally approved on April 20, 2009, and
WHEREAS, at the end of the provisional period an external review team recommended that the ENVR Program be given permanent status, and

WHEREAS, student interest in and demand for the program has been demonstrated by the actual enrollment in the major, and

WHEREAS, the Faculty Senate recommends that the Bachelor of Arts in Environmental Studies (ENVR) Program be granted permanent status;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BA in Environmental Studies to become a permanent bachelor’s-level program at the University of Delaware.

8. WHEREAS, on April 7, 2014 the Faculty Senate approved a name change for the Wildlife Conservation major to Wildlife Ecology and Conservation, and

WHEREAS, to avoid confusion, the name of the honors version of this degree also needs to be changed, and

WHEREAS, the Faculty Senate recommends changing the name from the Honors Degree in Wildlife Conservation to the Honors Degree in Wildlife Ecology and Conservation;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to change the name of the Honors Degree in Wildlife Conservation major to the Honors Degree in Wildlife Ecology and Conservation.

* * * * *

CALL TO ORDER:
Mr. Borel convened the meeting at 10 a.m. and welcomed all in attendance.

REMARKS:
Dr. Harker commented on the importance of faculty and students sharing their opinions on programs of interest to them. He cited the Horn Program in Entrepreneurship as an example of a program resulting from such feedback. He expressed appreciation to Dr. Dan Freeman, Director of the Horn Program in Entrepreneurship, who would be providing an overview of the program during the Committee’s meeting.
Dr. Grasso noted that a Task Force has been formed to work on hiring and promotions issues for faculty in Continuous Non-Tenure Track (CNTT) positions. He added that Promotion and Tenure procedures are being reviewed by the Deans as to interpretations of evaluations (excellent, good, etc.) to better guide the faculty members through the promotion process. He also noted that the Faculty Senate is in the process of finalizing a resolution regarding Title IX policies. More information will be forthcoming on the latter.

REVIEW OF FACULTY AND PROFESSIONAL PERSONNEL ACTIONS:
The Committee reviewed the personnel actions outlined in the meeting booklet, including new tenurable appointments, emeritus appointments, and appointments to named professorships. On a motion made and seconded, the Committee approved a resolution to recognize those actions as outlined.

ACADEMIC PROGRAM RESOLUTIONS:
The Committee reviewed several academic program resolutions recommended for approval by the Faculty Senate, as outlined in the meeting materials. They included:

- Approval of permanent status for BA major in Public Policy;
- Approval of permanent status for BS degree in Neuroscience;
- Approval of permanent status for BS degree in Food Sciences;
- Approval of permanent status for BS degree in Animal and Food Sciences;
- Approval of permanent status for BS degree in Pre-Veterinary Medicine and Animal Biosciences;
- Approval of permanent status for BA degree in Environmental Studies;
- Approval to change the name of the Honors Degree in Wildlife Conservation major to the Honors Degree in Wildlife Ecology and Conservation.

Following review, on a motion made and seconded, the Committee approved the academic program resolutions as recommended.

STUDENT ENROLLMENT, PROFESSIONAL AND CONTINUING STUDIES, AND FACULTY HIRING:

Student Enrollment Highlights:
- Total enrollment for fall 2014 is 22,680 students (8,732 are Delaware residents and 13,948 are non-residents). Delaware residents: 7,349 are undergraduates (including the Associate in Arts program), 819 are graduate students and 564 are enrolled in
Professional and Continuing Studies. Non-residents: 10,873 are undergraduates (including the Associate in Arts program), 2,910 are graduate students and 165 are enrolled in Professional and Continuing Studies.

- Freshman retention rate for students admitted in 2013 is 92% and compares well to an average national rate of 87.2% for highly selective institutions.
- UD undergraduate graduation rate remains comparatively high at 81.7% compared to the national rate of 72.2% for highly selective institutions.
- Highly qualified undergraduate students have benefited from increasing investments in student financial assistance; financial aid from all sources has grown from approx. $25 million in 1991 to approx. $224 million in 2013-14.
- UD received 6,742 graduate applications in 2014; international students constituted 58.4% of the applicant pool, representing 116 different countries. Of note: 62 new students were admitted to the Online MBA program; 53 applicants for the new doctoral degree program in Financial Services Analytics, admission offered to 13 and 10 students matriculated.

Professional & Continuing Studies:
In partnership with the academic colleges and departments, the Division of Professional and Continuing Studies serves as the University of Delaware’s portal to adult and non-traditional learners. Educational opportunities and services are offered throughout Delaware consistent with the Path to Prominence’s milestone to put “Delaware First.” Global outreach includes distance learning and on-campus residential institutes. In the 2014 fiscal year the Division had 11,725 registrations. Of these, 7,323 were in academic credit courses, including 5,288 through UD Online; 4,402 enrolled in noncredit and professional development courses and programs.

Faculty Hiring:
Current statistics on UD faculty: 1,198 full-time faculty members; 38% full professors; 29% associate professors; 25% assistant professors; and 8% instructors or lecturers. Additionally, 104 endowed faculty positions (compared to fewer than ten over a decade ago); women now represent 40% of the full-time faculty (481 women faculty in 2014 compared with 298 in 1991); full-time faculty that are identified as faculty of color now represent 20% of the total faculty at UD (242 faculty of color in 2014 compared with 78 in 1991).

RESEARCH AND SPONSORED ACTIVITY:
Sponsored research expenditures in FY 2013 were $137.8 million. Total sponsored activities, which include research, public service, and
instruction, reached $201.0 million, surpassing $200 million for the third consecutive year. These totals represent increases of 33.8% and 23.2%, respectively in the past six years (since FY09). In a national context, the University of Delaware ranks 111th among all universities in research and development expenditures and 97th in federally-financed R&D expenditures. UD researchers have successfully competed for large, multi-investigator awards and have been recognized with several national, highly prestigious awards. UD’s new Cyber Security Initiative was recently launched with Dr. Starnes Walker as the founding director; efforts are underway to build and implement a strategic plan that includes education, workforce training, and research across both technical and human behavioral disciplines.

ENROLLMENT MANAGEMENT REPORT:
Chris Lucier, UD's Vice President for Enrollment Management, provided a report to the Committee. Highlights included:

- UD’s Office of Admissions enjoyed another year of record achievement with one of the most talented and diverse cohorts in UD history.
- A review of five-year histories of freshman applications, admission offers, enrollment trends, resident enrollment and transfer enrollment were reviewed.
- Enrollment challenges in yield are a regional phenomenon that has intensified as the number of high school graduates has declined and competition for the shrinking pool has increased. The Northeast is projected to continue a decline through 2027. The UD team is responding to the projected landscape with increased regional marketing and travel, as well as expanded and carefully targeted travel in promising new domestic and international markets. In addition, we are working closely with consultants to insure that we are leveraging financial aid to maximum benefit.
- One of the greatest challenges in this recruitment cycle was yielding racially and ethnically diverse students. Following major gains in enrollment among Historically Underrepresented Groups (HUGs) in fall 2013, UD lost some ground in fall 2014 despite a major increase in applications. Overall, the number of applications from students of color increased by 23% from Fall 2013 to Fall 2014. However, the yield rate dropped by 8%. Even with that, enrollments are very close to last fall, which was an historic high.
- A notable accomplishment for the fall 2014 recruitment cycle was the increase in international applicants and enrollment. The international recruitment team once again traveled abroad attracting talented students from across the globe. This cycle, applications increased nearly 60% and yield improved by 14%. Applications from China, India, South Korea, Nigeria and Ghana increased significantly from 2013 to 2014.
Initiatives for 2014-15 include several focus areas:
  o Serving in-state students;
  o Maintain and enhance competitiveness in the marketplace among Cross Application Institutions for the most talented students;
  o Expand new markets domestically;
  o Expand new markets internationally;
  o Increase the diversity of the incoming class;
  o Focus new efforts on transfer student recruitment with a particular emphasis on regional community colleges.

Additional items of discussion included the tuition pricing policy going forward, as well as review of the curriculum of the English Language Institute (ELI) and possible revisions that will better serve the needs of international students for easing their integration into the UD community of scholars.

Mr. Sparks requested that the Committee receive a presentation on the ELI program at an upcoming meeting.

UNDERGRADUATE EDUCATION REVISION:
Dr. Brickhouse introduced the topic, noting that in UD’s last Middle States Accreditation visit, the opinion of the accreditation team was that UD’s general education requirements needed to be better articulated, better aligned to the curriculum and include measureable assessment tools.

John Pelesko, who has been leading discussions among the faculty on these matters, presented a report on the status of this reform effort and the faculty’s belief in an intentional general education curriculum. Thus far, the effort has identified student competencies to include the ability to:
  • Read critically, analyze arguments and information, and engage in constructive ideation;
  • Communicate effectively in writing, orally, and through creative expression;
  • Work collaboratively and independently within and across a variety of cultural contexts and a spectrum of differences;
  • Critically evaluate the ethical implications of what they say and do;
  • Reason quantitatively, computationally, and scientifically.

Dr. Pelesko noted that the Faculty Senate would vote on this matter in early November and will then begin the next phase of design and implementation of the reform.

ENTREPRENEURSHIP EDUCATION:
Dr. Dan Freeman, Director of the Horn Program in Entrepreneurship, provided an overview of the program, which seeks to make UD students
innovation ready and help them develop an entrepreneurial mindset as they prepare to move into the workforce.

The Horn Program in Entrepreneurship correlates to the identified student competencies as reviewed in the report by Dr. Pelesko, and is focused on giving students the knowledge, skills, connections and access to resources needed to empower them to successfully manifest innovation and thrive in a rapidly changing world.

Dr. Freeman outlined the unique educational model that combines the important influences of faculty expertise, a focused curriculum, external engagement, experiential learning and co-curricular enrichment, and discussed examples of broad, selective and specialized applications of these influences.

Dr. Freeman noted that the program continues to attract talented students; presently 30 students are enrolled in the Entrepreneurship major, and 70 students (from six of the seven colleges) are enrolled in the Entrepreneurship minor.

ONLINE EDUCATION UPDATE:
Dr. Brickhouse reported that UD and the previous vendor partner had not been able to work out a satisfactory agreement and had terminated the effort. A new Request for Proposals was recently released and to date five vendors have indicated an intention to participate. Proposals will be reviewed and a decision made shortly thereafter. The earliest anticipated start date for this program would be January 2015.

ADJOURNMENT:
With no additional business, the meeting was adjourned at 11:50 a.m. for an Executive Session.

APPROVED:

James C. Borel
Chair
TRUSTEE/FACULTY COMMITTEE  
on  
HONORARY DEGREES and AWARDS  

October 15, 2014  

Minutes  

A meeting of the Trustee/Faculty Committee on Honorary Degrees and Awards of the Board of Trustees was held on October 15, 2014, beginning at 2 p.m. in the Board Room of Hullihen Hall.  

MEMBERS PRESENT:  
P. Coleman Townsend Jr., Chair; John R. Cochran; Michael Geltzeiler (via phone); Dawn Elliott; Matthew Kinservik; A. Gilchrist Sparks III; President Patrick T. Harker  

MEMBERS EXCUSED:  
P. Gabrielle Foreman  

ADMINISTRATORS AND OTHERS PRESENT:  
Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah McCredie, Assistant University Secretary; Monica Taylor, Vice President for University Development; Patricia Wilson, Vice President and Chief of Staff  

APPROVED ON A MOTION MADE AND SECONDED:  
Minutes of the Committee’s meeting of April 16, 2014  

RESOLUTIONS:  
RESOLVED, to approve the conferral of an Honorary Degree for David G. DeWalt at the 2015 Spring Commencement ceremony on May 30, 2015.
CALL TO ORDER:
Mr. Townsend convened the meeting at 2 pm and welcomed all in attendance.

REVIEW AND DISCUSSION OF CANDIDATES FOR HONORARY DEGREES:
The Committee reviewed the nomination of David G. DeWalt ’86 for a UD honorary degree. Mr. DeWalt is chief executive officer and chairman of the board of FireEye, Inc., and previously held leadership positions in some of the industry’s most innovative and successful companies, including McAfee Inc.

Following discussion, and on a motion made and seconded, the Committee approved an honorary degree for Mr. DeWalt for conferral at the Spring 2015 Commencement ceremony.

STRATEGIC DISCUSSION OF CANDIDATES FOR FUTURE RECOGNITION:
The Committee considered several potential candidates that had been identified in various categories, including sitting and former University Presidents, Foundation leaders, CEOs and business leaders, prominent UD alumni, artists/musicians/actors, and recipients of prestigious awards.

Several candidates were identified for inclusion in the 2015 Honorary Degree Class, and Mr. Garland will initiate contact with those individuals. Formal approvals for honorary degrees will be requested at the Committee’s spring meeting.

Mr. Garland reviewed possible partnerships to garner additional potential candidates. He also noted the University’s 275th Anniversary in 2018 and the important opportunity to invite appropriate individuals for that occasion.

ADJOURNMENT:
With no additional business, the meeting was adjourned at 3 p.m.

APPROVED:

P. Coleman Townsend Jr.
Chairman
TRUSTEE COMMITTEE  
on  
STUDENT LIFE AND ATHLETICS  

October 16, 2014  

Minutes  

The Trustee Committee on Student Life and Athletics met on October 16, 2014 beginning at 10 a.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:  
R.R.M. Carpenter III, Chairman; Michelle Barineau; Allison Burris Castellanos; Stuart Grant; Dennis Klima; Carey M. Koppenhaver; Michael Lynch; Chris Schell; Mary Jane Willis (via phone); A.Gilchrist Sparks III; and Patrick T. Harker

MEMBERS EXCUSED:  
None

ADMINISTRATORS AND OTHERS PRESENT:  
Sharon Bathon, Assistant Director, Nursing Services, Student Health Services; Charles Beale, Director, Center for Counseling and Student Development; Jen Becnel-Guzzo, Associate General Counsel; Alan Brangman, Vice President, Facilities, Real Estate and Auxiliary Services; Matthew Brink, Director, Career Services Center; Jeff Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah A. McCredie, Assistant University Secretary; Tim Morrissey, Director, Student Services for Athletes; Christine Motta, Associate AD, Student-Athlete Development & Senior Women’s Administrator; Marilyn Prime, Director, Student Centers; José Riera, Dean of Students; Dawn Thompson, Vice President for Student Life; Patricia Wilson, Vice President and Chief of Staff; Eric Ziady, Director, Intercollegiate Athletics and Recreation Services

RESOLUTIONS:  
There were no resolutions brought forward for the Committee’s approval.

APPROVED ON MOTION MADE AND SECONDED:  
Minutes of the Committee’s meeting of April 17, 2014

CALL TO ORDER:  
Mr. Carpenter convened the meeting at 10 a.m. and welcomed all in attendance. Ms. Thompson expressed appreciation to the Committee for the opportunity to share important information and updates in the Division of Student Life.
INTRODUCTION OF STUDENT-ATHLETE DEVELOPMENT:

Mr. Ziady introduced Christine Motta, Associate AD, Student-Athlete Development and Senior Women’s Administrator. Ms. Motta, a former Blue Hens women’s basketball player and coach, has previous experience at University of Delaware in Athletics, the Career Services Center, the Center for Counseling and Student Development, Student Activities, as well as serving as a University instructor and faculty advisor for a Registered Student Organization.

Ms. Motta outlined the program she will lead in Student-Athlete Development. The goal of the program is to centralize the delivery of services to student-athletes and provide primary coordination of all programs and initiatives, both within the athletic department as well as with campus partners in the Career Services Center and the Blue Hen Leadership Program, to enhance and support the student-athlete experience.

While continuing to emphasize the Department’s mission of developing leaders academically, athletically and socially, Ms. Motta will concentrate on five main components within student-athlete development:

- Career Development;
- Leadership Development;
- Community Outreach and Service Learning Opportunities;
- Student Athlete Advisory Committee (SAAC);
- Professional and Educational Speaker Series.

INTERCOLLEGIATE ATHLETICS AND RECREATION SERVICES:

Mr. Ziady reviewed items contained in the meeting materials, as part of an overview of Intercollegiate Athletics and Recreation Services. Highlights included:

- Overview of academic performance including graduation rates and student-athletes’ academic summary for 2013-2014 Academic Year;
- Update on team performance and post-season placements;
- Updates on major projects at athletics facilities: Stuart and Suzanne Grant Stadium, Carpenter Sports Building, Athletic Practice Fields, Bob Hannah Baseball Stadium, Fred Rust Ice Arena/Gold Ice Arena, Bob Carpenter Center, and Rullo Stadium;
- Delaware Athletics set a record for its highest fundraising year in history with $4,154,978 in total gift commitments received during fiscal year (FY) 14. This represents a 91 percent increase over last year. Gifts to the Athletics annual fund totaled $1,570,366, which surpassed the goal of $1,500,000. There were 3,381 donors to...
Delaware Athletics in FY14, which was a nine percent increase from the previous fiscal year.

- Capital fundraising focused on securing commitments in support of the project to renovate Bob Hannah Stadium. This project had a fundraising goal of $1,000,000, and $1,055,414 was raised. More than 90 donors, almost all of whom are alumni of the Delaware baseball program, made commitments in support of the project. This was the first facility project in the history of Delaware Athletics to be widely supported by donations from alumni of a Blue Hens team and it is a sign of strong momentum in alumni engagement and fundraising.

- The Grant family made a gift commitment of $1,500,000 to construct the Stuart and Suzanne Grant Stadium for Delaware’s soccer and track and field programs. The Grants’ generous gift is the largest individual philanthropic commitment in the history of Delaware Athletics. Stuart and Suzanne Grant Stadium will be dedicated on November 2, 2014 prior to the men’s soccer game against Elon University. The dedication of a new stadium will serve as an important engagement opportunity for alumni of the men’s and women’s soccer programs and the women’s track and field program.

- Engagement of alumni, parents, and friends was a key focus of Delaware Athletics during FY14:
  - Increased communications by Coaches with their constituents and several events held to develop relationships with student-athlete alumni to encourage their involvement with their teams.
  - Key alumni engagement events included reunions for the 1963 and 2003 football championship teams, a baseball alumni golf outing with record-setting attendance and a special program to honor former Coach Bob Hannah. Strong alumni participation in the annual men’s lacrosse ice breaker reception (set an alumni attendance record), men’s and women’s track and field programs, and Delaware football’s alumni golf outing was sold out.
  - Rededication of Bob Hannah Stadium in celebration of the significant renovations to the facility and to recognize the professional and personal accomplishments of long-time Blue Hens Baseball Coach Bob Hannah, with nearly 100 former players in attendance.

FACILITIES, REAL ESTATE, & AUXILIARY SERVICES:
Mr. Brangman provided an overview of various components of auxiliary services, including a review of projects and programs in the areas of dining services, student life, and athletics and recreation services. Highlights included building projects in progress including:
• Academic Street Dining and Residence Hall;
• Russell Dining Hall; and
• Harrington Hall.

Mr. Brangman also discussed meal plans and new residential dining enhancements.

DIVISION OF STUDENT LIFE:
Ms. Thompson highlighted several reports included in the meeting materials for the many departments within the Student Life arena, including the Career Services Center; Residence Life & Housing; Student Health Services; and the Center for Counseling and Student Development.

In the interest of time, Ms. Thompson noted that additional departmental reports were contained in the meeting booklet and invited trustees to contact her with any questions on those additional reports.

ADJOURNMENT:
With no further business, the meeting was adjourned at 11:25 a.m. for a brief Executive Session.

APPROVED:

R.R.M. Carpenter, III, Chair
The Trustee Committee on Grounds and Buildings met on October 16, 2014 beginning at 2 p.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:
Thomas J. Burns, Chair; I.G. Burton III; R.R.M. Carpenter III; Dennis E. Klima; Christopher H. Schell; H. Wesley Towers Jr.; Sherman L. Townsend; A.Gilchrist Sparks III; and President Patrick T. Harker

MEMBERS EXCUSED:
None

FACULTY REPRESENTATIVES:
Charles Mason and Dallas Hoover

STUDENT REPRESENTATIVES:
Ben Page-Gil and Danielle Imhoff

ADMINISTRATORS AND OTHERS PRESENT:
Alan Brangman, Vice President, Facilities, Real Estate and Auxiliary Services (FREAS); Kathleen Comisiak, Director, Facilities Planning and Construction; Kathy Dettloff, Chief Budget Officer; Scott R. Douglass, Executive Vice President and University Treasurer; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Christina Hudson, Director, Planning and Operations, Office of the EVP; Peter Krawchyk, University Architect and Campus Planner; Jim Loughran, Director of Finance and Administration (FREAS); Andy Lubin, Director, Real Estate; Deborah A. McCredie, Assistant University Secretary; Charles Riordan, Deputy Provost, Research and Scholarship

APPROVED ON A MOTION MADE AND SECONDED:
Minutes of the Committee’s meeting on July 22, 2014
RESOLUTIONS:
On a motion made and seconded, the following resolution was approved:

RESOLVED, that the University Administration is authorized to proceed with Interdisciplinary Science and Engineering Laboratory Water System Upgrade, Interdisciplinary Science and Engineering Laboratory Clean Room/Nanofabrication Facility Renovation, Pearson Hall Gym Window and Roof Replacement and South Academy Street Utility Project.

CALL TO ORDER:
Mr. Burns convened the meeting at 2 p.m. and welcomed all in attendance.

CONSTRUCTION PROJECTS COMPLETED:
Mr. Brangman reviewed the construction projects completed, which included:

- Christiana Towers Piping infrastructure project;
- Christiana Towers Elevator replacement.

CONSTRUCTION PROJECTS IN PROGRESS:
Mr. Brangman reviewed several projects in progress, including:

- Interdisciplinary Science and Engineering Laboratory, “First Year” Nanofabrication Equipment Installation;
- Grant Soccer Stadium improvements;
- Academy Street Dining and Residence Hall;
- Harrington renovations;
- Purnell Hall addition;
- Lasher Lab renovations;
- DuPont Hall electrical infrastructure upgrade;
- Campus utility sub-metering project;
- STAR Campus infrastructure;
- STAR Campus environmental remediation.
CONSTRUCTION PROJECT REQUIRING ACTION:
Mr. Brangman reviewed several projects requiring action, including scope of work and source of funds:

- Interdisciplinary Science and Engineering Laboratory Water System upgrade;
- Interdisciplinary Science and Engineering Laboratory Clean Room/Nanofabrication Facility renovation;
- Pearson Hall Gym window and roof replacement;
- South Academy Street utility project.

Following a thorough discussion of the projects, including reviews of budgets and project time lines, the Committee approved a resolution to proceed with these projects as recommended.

PROJECTS IN PLANNING AND/OR DESIGN:
Mr. Krawchyk reviewed projects currently in planning and/or design, including:

- Life Sciences Research Facility – MRI addition;
- Cannon Laboratory renovation;
- Russell Dining Hall renovations (now deferred for one year);
- Christiana Towers site restoration (design is complete but project deferred);
- South Academy Street Residence Hall.

OTHER MATTERS:
Ms. Hudson provided an update on the capital program, highlighting changes in expenditures and funding sources.

Mr. Lubin provided an update on leasing arrangements for space on the STAR Campus.

Mr. Brangman and Mr. Lubin provided an update on the STAR Campus Master Plan.

Mr. Brangman also provided an update on deferred maintenance capital planning.
ADJOURNMENT:
With no additional business, the meeting was adjourned at 3:45 p.m. for an Executive Session.

APPROVED:

Tom Burns
Chairman
A meeting of the Executive Committee of the Board of Trustees was held on November 20, 2014, beginning at 2 p.m. in the Board Room of Hullihen Hall.

TRUSTEES PRESENT:
A.Gilchrist Sparks III, Chairman; Tony Allen; Carol Ammon (via phone); Thomas J. Burns; William B. Chandler III (via phone); John R. Cochran; Howard E. Cosgrove (via phone); Stuart Grant; Terri Kelly; Dennis E. Klima; Carey M. Koppenhaver (via phone); P. Coleman Townsend; Mary Jane Willis; and President Patrick T. Harker (via phone)

TRUSTEES EXCUSED:
James C. Borel

FACULTY REPRESENTATIVES PRESENT:
Fred Hofstetter and Robert Opila

STUDENT REPRESENTATIVES PRESENT:
Ben Page Gil and Danielle Imhoff, Undergraduate Student Representatives
Chris Castillo and Joseph Brodie, Graduate Student Representatives

ADMINISTRATORS AND OTHERS PRESENT:
Alan Brangman, Vice President for Facilities, Real Estate and Auxiliary Services; Kathy Dettloff, Chief Budget Officer; Scott R. Douglass, Executive Vice President and University Treasurer; Laure Ergin, Associate VP and Deputy General Counsel; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Chris Hudson, Director, Planning and Operations, Office of the EVP; Deborah McCredie, Assistant University Secretary; Greg Oler, Vice President for Finance and Deputy Treasurer; Monica Taylor, Vice President, University Development and Alumni Relations

APPROVED ON A MOTION MADE AND SECONDED:
Minutes of meetings held on May 1, 2014 and July 31, 2014
RESOLUTIONS:
The following resolutions were approved on motions made and seconded:

1. WHEREAS, the following donors have generously given to the University of Delaware; and

   (details as contained in the listing provided in the Fall 2014 meeting booklet and detailed in the listing included at the conclusion of these minutes)

   NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

2. WHEREAS, a review has identified changes in the Internal Audit Department and Audit Visiting Committee Charters,

   NOW, THEREFORE, BE IT RESOLVED, that the Internal Audit Department and Audit Visiting Committee Charters be amended as specified in the areas highlighted in Appendix V of the October 14, 2014 meeting booklet (following review of said changes and no objections by the Executive Committee).

3. WHEREAS, the University of Delaware (the “University”) has from time to time issued its Revenue Bonds pursuant to the terms of that certain Trust Agreement dated as of October 1, 1989, as amended and supplemented (as so amended and supplemented, collectively, the “Trust Agreement”), between Wilmington Trust Company, as trustee (the “Trustee”) and the University. Capitalized terms used herein and not defined shall have the meanings ascribed to them as set forth in the Trust Agreement; and

   WHEREAS, the University has determined that it is in the best interest of the University to undertake capital improvement projects hereafter referred to as “Phase III Capital Improvement Projects” which include, but is not limited to, the construction of new student housing (517 beds) (together with the costs of issuance associated with financing such project, the “Project”); and

   WHEREAS, the University has further determined that the Project should be financed by the issuance of new money bonds in one or more series on a tax-exempt and/or taxable basis in an aggregate principal amount not to exceed $62,250,000 (the “Bonds”); and
WHEREAS, the University plans to pay for certain costs of the Project prior the issuance of the Bonds and to later reimburse itself for such payments from the proceeds of the Bonds; and

WHEREAS, the University has determined to authorize the issuance of refunding bonds in one or more series on a tax-exempt and/or taxable basis (the “Refunding Bonds”) for the purpose of refunding all or a portion of the University’s outstanding Bonds if determined by the Bond Committee (as established herein) to be in the best interest of the University given market conditions (the “Refunding Program”); and

WHEREAS, the Trustee Committee on Finance now desires (i) to approve the issuance of the Bonds and the Refunding Bonds and creating a Bond Committee to determine the final terms for the Bonds and the Refunding Bonds and to approve and authorize the necessary acts to effectuate the financing of the Project and the Refunding Program and (ii) to recommend to the Executive Committee of the Board of Trustees of the University to adopt a resolution approving the same.

NOW, THEREFORE, BE IT RESOLVED by the Trustee Committee on Finance of the University of Delaware, in order to provide for the approval and funding of the Project, the Refunding Program, the issuance of the Bonds and the Refunding Bonds and the authorization of actions for the Project and the Refunding Program, as follows:

1. **Authorization of the Project.** The University hereby approves the Project as described in the recitals hereto and the Bond Committee (as established herein) is hereby authorized to take all action necessary to proceed with the financing of the Project through the issuance of the Bonds.

2. **Authorization of Bonds.** The University hereby authorizes the issuance of its tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed $62,250,000 for the purpose of providing financing for the Project.

3. **Authorization of Refunding Program and Issuance of Refunding Bonds.** The University hereby approves the Refunding Program as described in the recitals hereto. In particular, the Bond Committee is hereby authorized to take all action necessary, if deemed by the Bond Committee to be in the best interest of the University given market conditions, to proceed with the refunding, in whole or in part, of any outstanding Bonds.

The University hereby authorizes the issuance of its tax-exempt and/or taxable Refunding Bonds in one or more series for the purpose of providing financing for the Refunding Program.
4. **Establishment of Bond Committee.** There is hereby established a Bond Committee consisting of the Chairman of the Board, Chairman of the Trustee Committee on Finance, the Vice President for Finance and the Assistant Vice President for Treasury Services. The Bond Committee is authorized to negotiate and approve the final terms of the Bonds and the Refunding Bonds and shall do so in such manner as the total all-in-cost to the University (including amortized costs of issuance) is determined to be, after consultation with the University’s financial advisor and bond counsel, in the best interest of the University given market conditions.

The Bonds and the Refunding Bonds shall be awarded and sold by the Bond Committee to one or more underwriters, placement agents, governmental agency or other financial institution or lender to be selected by the Bond Committee (the “Purchaser”) at a purchase price and in accordance with such terms and conditions as will be determined by the Bond Committee.

The Bonds and the Refunding Bonds each shall bear such rate or rates of interest, shall mature in such principal amounts and on such dates, shall be subject to redemption, shall be sold at such price and in such manner, and shall be in such form and contain or be subject to such other terms and conditions, as shall be determined in a resolution adopted by the Bond Committee (the “Bond Committee Resolution”).

5. **Federal Tax Covenants.** In the event and to the extent that the Bonds and/or the Refunding Bonds are issued on a tax-exempt basis, the University hereby covenants not to take or omit to take any action so as to cause interest on the Bonds or the Refunding Bonds to be no longer excluded from gross income for purposes of federal income taxation and to otherwise comply with the requirements of Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the “Code”), and all applicable regulations promulgated with respect thereto, throughout the term of the Bonds or the Refunding Bonds, as the case may be. The University further covenants with the registered owners of the Bonds and the Refunding Bonds that it will make no investments or other use of the proceeds of the Bonds and/or Refunding Bonds which would cause such Bonds or Refunding Bonds, as the case may be, to be “arbitrage bonds” as defined in Section 148 of the Code. The University further covenants to comply with the rebate requirements (including the prohibited payment provisions) contained in Section 148(f) of the Code in any regulations promulgated thereunder, to the extent applicable, and to pay any interest or penalty imposed by the United States for failure to comply with rebate requirements, to the extent applicable.

6. **Official Intent.** In accordance with Treasury Reg. §1.150-2, the University hereby confirms its intentions that a portion of the proceeds of the obligations authorized by this Resolution will be used to reimburse itself for qualifying expenditures paid prior to the date of issuance of the obligations
authorized by this Resolution. All original expenditures to be reimbursed will be capital expenditures (as defined in Treas. Reg. §1.150-1(b)) and other amounts permitted to be reimbursed pursuant to Treas. Reg. §1.150-2(d)(3) and (f).

7. Authorization of Documents; Execution of Documents. The University hereby authorizes the execution and delivery of the following documents in connection with the issuance of the Bonds:

a. Any documents required in connection with the Project and the Refunding Program and/or the financing thereof; and

b. Any documents necessary to issue the Bonds and/or the Refunding Bonds, including, but not limited to, the following:
   i. a Supplemental Trust Agreement between the University and the Trustee;
   ii. any required continuing disclosure agreement for the benefit of the bondholders to comply with the Securities and Exchange Commission Rules;
   iii. a Preliminary Official Statement and an Official Statement to be distributed in connection with the sale of the Bonds and/or the Refunding Bonds;
   iv. a Bond Purchase Contract by and between the University and the Purchaser of the Bonds or the Refunding Bonds, as the case may be;
   v. any amendments, modifications, replacements, terminations, or new swap agreements in connection with the Refunding Program; and
   vi. such other documents and instruments as the Vice President for Finance and the Assistant Vice President for Treasury Services shall determine are necessary or appropriate to accomplish the intent of this Resolution.

Each of the Executive Vice President and University Treasurer, Vice President for Finance, and the Assistant Vice President for Treasury Services is authorized to execute and deliver the above described documents to which the University is a party in such form and with such terms as he determines to be in the best interest of the University to accomplish the intent and purpose of this Resolution, his signature thereon to be conclusive evidence of his approval, and the University Secretary is authorized to affix the corporate seal to any of such documents and to attest thereto.

Further Action. The Bond Committee, Executive Vice President and University Treasurer, the University Secretary and the other officers of the Board of Trustees and of the University are authorized to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution
including the execution and delivery of such certificates and instruments as the officer executing the same determines is necessary or appropriate.

5. WHEREAS, it has been determined that the accounts of four students are uncollectible; (identified by student # in Appendix C of the Executive Session for security purposes)

NOW, THEREFORE, BE IT RESOLVED, that the write-off of these accounts in the total of $51,473 be, and hereby is approved.

6. WHEREAS, the Trustee Committee on Finance has authority over the write-off recommendations for updates to the current limits of authority as listed below:

<table>
<thead>
<tr>
<th></th>
<th>President</th>
<th>Treasurer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bad Debt Write Offs</td>
<td>10,000</td>
<td>5,000</td>
</tr>
</tbody>
</table>

NOW, THEREFORE, BE IT RESOLVED, the Trustee Committee on Finance recommends a change to the authority granted to the President and Treasurer in the Financial Table of Authority as follows:

<table>
<thead>
<tr>
<th></th>
<th>President</th>
<th>Treasurer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bad Debt Write Offs</td>
<td>20,000</td>
<td>10,000</td>
</tr>
</tbody>
</table>

7. WHEREAS, Wells Fargo is the trustee (successor to Wachovia) under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

NOW, THEREFORE, BE IT RESOLVED, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of $180,000 for undergraduate scholarships during FY2016, and that the University's need for the balance of the Trust income for FY2016 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,
BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

8. RESOLVED, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the October 15, 2014, meeting booklet of the Trustee Committee on Academic Affairs.

9. WHEREAS, the BA major in Public Policy has offered students opportunities for interdisciplinary study of public policies in such areas as health, education, poverty, housing, economic growth, and environmental sustainability, and

WHEREAS, the BA major in Public Policy enables students to learn how to formulate, evaluate, and promote policy options that may enhance their communities, and

WHEREAS, the BA major in Public Policy has demonstrated significant student interest and enrollment and also led to the development of a Public Policy minor, Honors BA in Public Policy, and three 4+1 accelerated degree options, and

WHEREAS, this program does not require major additional resources in order to run successfully, and

WHEREAS, the Public Policy program, in its first five provisional years, has attracted and graduated exceptional students, and

WHEREAS, the faculty and director of the School of Public Policy and Administration enthusiastically recommend permanent status, and

WHEREAS, the College of Arts and Sciences Senate and the Dean of Arts and Sciences recommend permanent status, and

WHEREAS, the report of the University Faculty Senate reviewers conclude that the BA degree in Public Policy is a valuable, sustainable undergraduate major and strongly recommend awarding it permanent status, and

WHEREAS, the Faculty Senate recommends that the BA major in Public Policy be granted permanent status in the College of Arts and Sciences;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BA major in Public Policy to become a permanent bachelor’s-level program at the University of Delaware.
10. WHEREAS, the Faculty Senate granted provisional approval for five years to the BS major in Neuroscience in March, 2009, and

WHEREAS, the BS major has been successful in attracting excellent students and more than doubling the numbers of students it serves, and

WHEREAS, the major fits well with the University's interdisciplinary education and health initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree in Neuroscience in the College of Arts and Sciences;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree in Neuroscience in the College of Arts and Sciences to become a permanent bachelor's-level program at the University of Delaware.

11. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University's interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Food Sciences to become a permanent bachelor's-level program at the University of Delaware.

12. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Animal and Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and
WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University's interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Animal and Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Animal and Food Sciences to become a permanent bachelor's level program at the University of Delaware.

13. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Pre-Veterinary Medicine and Animal Biosciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University's interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Pre-Veterinary Medicine and Animal Biosciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Pre-Veterinary Medicine and Animal Biosciences to become a permanent bachelor's-level program at the University of Delaware.

14. WHEREAS, the ENVR Program was provisionally approved on April 20, 2009, and
WHEREAS, at the end of the provisional period an external review team recommended that the ENVR Program be given permanent status, and

WHEREAS, student interest in and demand for the program has been demonstrated by the actual enrollment in the major, and

WHEREAS, the Faculty Senate recommends that the Bachelor of Arts in Environmental Studies (ENVR) Program be granted permanent status;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BA in Environmental Studies to become a permanent bachelor’s-level program at the University of Delaware.

15. WHEREAS, on April 7, 2014 the Faculty Senate approved a name change for the Wildlife Conservation major to Wildlife Ecology and Conservation, and

WHEREAS, to avoid confusion, the name of the honors version of this degree also needs to be changed, and

WHEREAS, the Faculty Senate recommends changing the name from the Honors Degree in Wildlife Conservation to the Honors Degree in Wildlife Ecology and Conservation;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to change the name of the Honors Degree in Wildlife Conservation major to the Honors Degree in Wildlife Ecology and Conservation.

16. RESOLVED, that the University of Delaware Honorary Degree be conferred on David G. DeWalt (UD ’86) at the Spring 2015 Commencement ceremony on May 30, 2015.

17. RESOLVED, that the University Administration is authorized to proceed with Interdisciplinary Science and Engineering Laboratory Water System Upgrade, Interdisciplinary Science and Engineering Laboratory Clean Room/Nanofabrication Facility Renovation, Pearson Hall Gym Window and Roof Replacement and South Academy Street Utility Project.

*****

CALL TO ORDER:
Mr. Sparks called the meeting to order at 2:00 p.m. and welcomed all in attendance.
REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES:
Mr. Sparks noted that the Committees of the Board had reviewed several important matters in their recent meetings, and he asked each Committee Chairman to present a brief report to the Executive Committee.

TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:
Mr. Cochran reported on the Committee’s meeting of October 13, 2014. Highlights included:

- A special presentation by Dean Ogunnaike on development activities for the College of Engineering;
- A report on local, State and Federal government relations;
- A report on the activities and recent achievements of the Office of Communications and Marketing and the name change to the Office of Communications and Public Affairs;
- A report and update on Development and Alumni Relations as well as a review of events sponsored by the Office of Development and Alumni Relations.

Mr. Cochran reviewed the resolution recommended for approval, and on a motion made and seconded, the resolution was approved as presented.

AUDIT VISITING COMMITTEE:
Mr. Klima provided a report of the Committee’s meeting on October 14, 2014. Highlights included:

- A review of the Consolidated Financial Statements for FY2013-14;
- A review of the Statements of State of Delaware General, Capital Improvement, and Agency Funds Appropriated, Received, and Expended;
- Approval of the aforementioned reports for distribution to the members of the Board of Trustees;
- A review of proposed changes to the Internal Audit (IA) Department Charter and the Audit Visiting Committee (AVC) Charter and approval of same;
- A presentation by KPMG LLP to the Audit Visiting Committee and introduction of Rosemary Meyer as the new KPMG Partner beginning with the FY2015 audit;
- Review of 2014-15 activities for the Department of Internal Audit and introduction of Trisha Silvasy as new Associate Director of Internal Audit;
- An update on the IT Breach Remediation Plan;
• A review of management responses to prior findings and recommendations of the auditors.

Mr. Klima reviewed the resolution regarding changes to the IA and AVC Charters as presented and recommended for approval. Mr. Grant requested that the information on the proposed changes to the two charters be circulated to the members of the Executive Committee following the meeting and, pending no objections, it was agreed that the proposed changes will stand as approved by the Executive Committee.

TRUSTEE COMMITTEE ON FINANCE:
Mr. Cosgrove reported on the Committee’s meeting of October 14, 2014. Highlights included:

• An update on the expected Spring 2015 bond issuance and approval of the accompanying resolution;
• An update on efforts to secure a vendor for online education offerings;
• A report on the recent meeting of the Investment Visiting Committee, and overview of the endowment portfolio’s status and performance, as well as strategies to maximize the portfolio’s performance going forward;
• An overview on financial performance;
• A review of Accounts Receivables Delinquencies, and recommendations on write-offs for uncollectible accounts;
• Approval of an increase to the level of authority of write-offs of uncollectible accounts by the President and Executive Vice President;
• A review of Student Loan Program default rates and gifts to the University;
• A report on insurance coverage and rates;
• Approval of the recommended disbursement of the Edward C. Davis Trust for 2015-16 to the Department of Civil Engineering.

Mr. Cosgrove reviewed the resolutions recommended for approval, and on a motion made and seconded, the resolutions were approved as presented.
TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:
Mr. Grant presented the report on Mr. Borel’s behalf. He reviewed the matters that came before the Committee at its meeting of October 15, 2014. Highlights included:

- A review of faculty and professional personnel actions;
- Presentation and approval of several academic program resolutions;
- A report on student enrollment, professional and continuing studies, and faculty hiring;
- A report on research and sponsored activity;
- A report on enrollment management efforts led by Chris Lucier, UD’s new VP for Enrollment Management;
- A presentation on proposed revisions to Undergraduate Education requirements by Dr. John Pelesko;
- A presentation on Entrepreneurship Education by Dr. Dan Freeman;
- An update on efforts to secure a partner vendor for online education offerings.

Mr. Grant reviewed the resolutions for the Committee’s approval and on a motion made and seconded, the resolutions were approved.

TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:
Mr. Townsend reported on the Committee’s meeting of October 15, 2014. Highlights included:

- Approval of an honorary degree for David G. DeWalt ’86, to be conferred during the Spring 2015 Commencement ceremony;
- Ongoing and enhanced efforts to develop a diverse, well-rounded list of potential honorary degree candidates and Commencement speakers;
- A review of several potential nominees for the Honorary Degree Class of 2015 with preliminary plans outlined to explore their availability.

Mr. Townsend reviewed the resolution for the Committee’s approval, and on a motion made and seconded, the resolution was approved.

TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:
Mr. Allen reported on the Committee’s meeting of October 16, 2014. Highlights included reports in several areas:

- A special presentation on student-athlete development efforts led by Christine Motta, Associate AD, Student-Athlete Development and Senior Women’s Administrator;
An update on intercollegiate athletics and recreation services;
An update on facilities, real estate and auxiliary services as they relate to student life;
Highlights of reports from student life departments, including the Career Services Center, Residence Life & Housing, Student Health Services, and the Center for Counseling and Student Development.

Mr. Allen noted that there were no resolutions brought forward for the Committee’s approval.

TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:
Mr. Burns reviewed the highlights of the Committee’s meeting of October 16, 2014:

- A review of construction projects completed, in progress, and recommended for construction;
- A review of projects in planning and/or design;
- An update on the capital program;
- An update on lease arrangements for space at the STAR campus;
- An update on the STAR Campus Master Plan;
- An update on deferred maintenance capital planning.

Mr. Burns reviewed the resolution presented for approval, and on a motion made and seconded, the Committee approved the resolution as outlined in the meeting materials.

EXECUTIVE COMMITTEE:
Mr. Sparks noted that there were no additional matters for the Committee’s consideration during the regular session meeting.

ADJOURNMENT:
With no further business, the regular meeting was adjourned at 2:50 p.m. for an Executive Session.

Respectfully submitted:

Jeffrey W. Garland
Vice President & University Secretary
**WHEREAS**, the following donors have generously given to the University of Delaware; and

<table>
<thead>
<tr>
<th>Donor Details</th>
<th>Amount Given</th>
<th>Beneficiary Details</th>
<th>Allocation Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Sepehr Mostaghim ('70/EG) and Mrs. Nancy E. Mostaghim ('69/AS)</td>
<td>$4,000,000.00</td>
<td>Engineering; Arts and Sciences</td>
<td>Nancy and Sep Mostaghim Endowed Scholarship in Engineering; Nancy and Sep Mostaghim Endowed Scholarship in Arts and Sciences</td>
</tr>
<tr>
<td>Dr. Robert W. Gore ('59/EG) and Mrs. Jane Gore (FR)</td>
<td>$3,000,000.00</td>
<td>Engineering</td>
<td>Bob and Jane Gore Centennial Chair of Chemical and Biomolecular Engineering</td>
</tr>
<tr>
<td>JPMorgan Chase Bank, N.A. (CP)</td>
<td>$2,500,000.00</td>
<td>Business and Economics</td>
<td>JPMorgan Chase Innovation Center Renovation</td>
</tr>
<tr>
<td>Anonymous (AA; AF)</td>
<td>$2,000,000.00</td>
<td>Morris Library; Arts and Sciences</td>
<td>Dr. Ronald Milton Finch Endowment for the Delmarva Special Collection; Elizabeth Dorothy Carlisle Finch Chair in the Department of History</td>
</tr>
<tr>
<td>The Andrew W. Mellon Foundation (FP)</td>
<td>$1,715,000.00</td>
<td>Arts and Sciences</td>
<td>The Andrew W. Mellon Foundation Winterthur Art Conservation Student Stipends; The Andrew W. Mellon Foundation-Middle East Photograph Preservation Initiative; The Andrew W. Mellon Foundation Winterthur Art Conservation Graduate Student Stipend-Spendable</td>
</tr>
<tr>
<td>Stuart M. Grant, Esq. (TR) and Mrs. Suzanne B. Grant (FR)</td>
<td>$1,500,150.00</td>
<td>Athletics; Business and Economics</td>
<td>Stuart and Suzanne Grant Mini Stadium Renovations; University of Delaware Athletic Fund; John L. Weinberg Corporate Governance Center Support</td>
</tr>
<tr>
<td>Mr. David E. Hollowell (RF) and Dr. Kathleen A. Hollowell (RF)</td>
<td>$1,000,000.00</td>
<td>Education and Human Development</td>
<td>Kathleen A. and David E. Hollowell Memorial Fund; Kathleen A. and David E. Hollowell Graduate Scholarship</td>
</tr>
<tr>
<td>Longwood Foundation, Inc. (FP)</td>
<td>$1,000,000.00</td>
<td>Health Sciences</td>
<td>Longwood Foundation Technology Support for College of Health Sciences</td>
</tr>
<tr>
<td>Mrs. Dorothy Munroe ('46/AS)</td>
<td>$974,740.00</td>
<td>Arts and Sciences; Morris Library</td>
<td>John and Dorothy Munroe Endowed Chair in the Department of History; Dorothy L. Munroe Library Fund; Dorothy L. Munroe Theatre Fund; University of Delaware Library Associates</td>
</tr>
<tr>
<td>The Henry Francis du Pont Winterthur Museum (OO)</td>
<td>$632,858.29</td>
<td>Arts and Sciences</td>
<td>Winterthur Museum Grad Student Stipends; Brooks Foundation Fellowship</td>
</tr>
<tr>
<td>Whereas these donors;</td>
<td>Have generously given the amount of;</td>
<td>To benefit the following school or unit;</td>
<td>Whereas the gift shall be allocated as follows;</td>
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<tr>
<td>Harcourt M &amp; Virginia W Sylvester Fnd (FF) through a gift by Mr. Christopher K. Malfitano (PP) and Mrs. Jayne S. Malfitano (PP)</td>
<td>$573,665.00</td>
<td>Business and Economics</td>
<td>Harcourt M. and Virginia W. Sylvester Foundation Vita Nova Renovation Support</td>
</tr>
<tr>
<td>TA Instruments, Inc. (CP)</td>
<td>$547,280.00</td>
<td>University Wide</td>
<td>Nanofabrication and Materials Characterization Labs</td>
</tr>
<tr>
<td>Anonymous (AA; AF; AL)</td>
<td>$500,000.00</td>
<td>Arts and Sciences</td>
<td>Tom and Betty Schonauer Scholarship</td>
</tr>
<tr>
<td>Dr. Ralph T. Alls ('66/ANR) and Mrs. Merry Ellen Evens Alls ('69/ANR)</td>
<td>$400,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Ralph T. Alls and Merry Ellen Evens Alls Bequest</td>
</tr>
<tr>
<td>Spencer Foundation (FP)</td>
<td>$299,999.00</td>
<td>Education and Human Development</td>
<td>Spencer Foundation - Understanding the Leverage Points - Buttram; Spencer Foundation - Understanding the Leverage Points - Farley-Ripple</td>
</tr>
<tr>
<td>Mr. James C. Borel (TR) and Mrs. Marcia A. Borel (FR)</td>
<td>$250,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Borel Global Fellows Fund</td>
</tr>
<tr>
<td>Marie E. Pinizzotto, M.D. ('08/BE) and Ms. Carol A. Ammon (TR) through the Carol A. Ammon Foundation</td>
<td>$250,000.00</td>
<td>Health Sciences</td>
<td>College of Health Sciences Facility on the STAR Campus</td>
</tr>
<tr>
<td>McConnell Family Foundation (CP) via Paul ('74/AS) and Linda McConnell</td>
<td>$250,000.00</td>
<td>Business and Economics</td>
<td>Paul and Linda McConnell Youth Entrepreneurship Initiative</td>
</tr>
<tr>
<td>Mr. Neil H. Cullen (FR) and Mrs. Elizabeth Cullen (FR)</td>
<td>$225,000.00</td>
<td>University Wide</td>
<td>Osher Lifelong Learning Wilmington Endowment; Osher Lifelong Learning Institute Wilmington Future Fund; OLLI Gift Fund</td>
</tr>
<tr>
<td>Mt. Cuba Center, Inc. (CP)</td>
<td>$206,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Mt. Cuba Center Fellowship; Longwood Graduate Program</td>
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<tr>
<td>William and Muriel Elliott Foundation (FP)</td>
<td>$200,000.00</td>
<td>Business and Economics</td>
<td>William and Muriel Elliott Scholarship in Entrepreneurship Term; William and Muriel Elliott Scholarship in Entrepreneurship</td>
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<tr>
<td>Mr. Gerald O'Sullivan (FR)</td>
<td>$175,250.00</td>
<td>University Wide</td>
<td>Osher Lifelong Learning Wilmington Endowment; Osher Lifelong Learning Institute Wilmington Future Fund; OLLI Gift Fund</td>
</tr>
<tr>
<td>Estate of Edward L. Grinnan ('50/AS)</td>
<td>$155,129.67</td>
<td>Arts and Sciences</td>
<td>Edward L. Grinnan Biochemistry Fellowship</td>
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</tbody>
</table>
Whereas these donors;

<table>
<thead>
<tr>
<th>Have generously given the amount of;</th>
<th>To benefit the following school or unit;</th>
<th>Whereas the gift shall be allocated as follows;</th>
</tr>
</thead>
<tbody>
<tr>
<td>Warrior Sports, Inc. (CP)</td>
<td>Engineering</td>
<td>Industry-University Consortium at the Center for Composite Materials</td>
</tr>
<tr>
<td>The Friends of Rockwood, Inc. (OO)</td>
<td>Morris Library; Arts and Sciences</td>
<td>Shipley-Bringhurst-Hargraves Family Papers and Friends of Rockwood Records Fund; The Friends of Rockwood Graduate Research Fund</td>
</tr>
<tr>
<td>Samuel H. Kress Foundation (FP)</td>
<td>Arts and Sciences</td>
<td>Kress Summer Work Projects; Department of Art Conservation</td>
</tr>
<tr>
<td>Raymond A. Jacobsen, Jr., Esq. ('71/AS) and Marilyn Perry Jacobsen, Esq. ('72/AS)</td>
<td>Arts and Sciences</td>
<td>Jacobsen Scholarship; College of Arts and Sciences</td>
</tr>
<tr>
<td>Highmark BlueCross BlueShield of DE (CP)</td>
<td>Health Sciences</td>
<td>Nurse Managed Healthcare Parkinson's Disease Telehealth Clinic-Highmark DE</td>
</tr>
<tr>
<td>The Annie E. Casey Foundation, Inc. (FP)</td>
<td>Arts and Sciences</td>
<td>Annie E. Casey Foundation - Kids Count 2014; Kids Count</td>
</tr>
<tr>
<td>Mrs. Martina B. Hayward ('74/EHD) and Mr. Pierre du Pont Hayward (RF)</td>
<td>Health Sciences; Arts and Sciences</td>
<td>Rosa H. McDonald Nursing Scholarship; Andrew B. Kirkpatrick Chair in Writing</td>
</tr>
<tr>
<td>Mr. Ethan A. Stenger, Jr. ('57/BE) and Mrs. Patricia C. Stenger ('58/EHD)</td>
<td>Athletics</td>
<td>Ethan A. Jr. &amp; Patricia C. Stenger Football Scholarship</td>
</tr>
<tr>
<td>Ms. Donna M. Fontana ('85/BE)</td>
<td>Education and Human Development</td>
<td>Fontana Family Education Scholarship; Fontana Family Graduate Tuition Scholarship in Education</td>
</tr>
<tr>
<td>Mr. Alfred L. Minite ('80/AS) and Mrs. Susan G. Minite ('80/AS)</td>
<td>Athletics</td>
<td>Minite Football Scholarship; Student-Athlete Performance Center; University of Delaware Athletic Fund</td>
</tr>
<tr>
<td>SEI Giving Fund (OO); Donation given at the recommendation of Dr. and Mrs. Charles W. Robertson, Jr.</td>
<td>Earth, Ocean and Environment</td>
<td>College of Earth, Ocean and Environment Capital Campaign Initiatives</td>
</tr>
</tbody>
</table>

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.
VII. CONSENT AGENDA

The following resolutions, having originated with, and having been recommended for approval on motions made and seconded by the appropriate standing committees, and subsequently recommended by the Executive Committee for approval by the full Board, or approved by the Executive Committee, are hereby submitted to the Board for approval or ratification.

1. WHEREAS, the research and academic activity in Energy and Environmental Policy (ENEP) addresses the critical issues of the energy sector and its environmental impacts in the state, nation, and global community by examining the ways in which sustainable energy and environmental policies are developed and executed, and how such policies should be evaluated and monitored; and

WHEREAS, faculty in the Center for Energy and Environmental Policy (CEEP/ENEP) have voted unanimously to transfer from the College of Engineering to the College of Arts & Sciences; and

WHEREAS, faculty in the College of Engineering endorse the transfer of CEEP/ENEP to the College of Arts & Sciences; and

WHEREAS, faculty in the College of Arts & Sciences endorse the transfer of CEEP/ENEP to the College of Arts & Sciences; and

WHEREAS, the proposal for the transfer of CEEP/ENEP from the College of Engineering to the College of Arts and Sciences is acceptable to the Deans of each College and to the Provost; and

WHEREAS, CEEP/ENEP has agreed to submit undergraduate curriculum change proposals in the academic review cycle 2014-15, so that undergraduate requirements in the current ENEP BS degree may be reconciled with undergraduate requirements within the College of Arts and Sciences; and

WHEREAS, the Faculty Senate recommends the proposed transfer of CEEP/ENEP from the College of Engineering to the College of Arts & Sciences;

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees approves the transfer of CEEP/ENEP from the College of Engineering to the College of Arts and Sciences, effective July 1, 2014 (retroactive).

2. RESOLVED, that the University Administration is authorized to proceed with Lerner College of Business and Economics lease of One South Main Street (first two floors).
3. WHEREAS, a review has identified changes in the Internal Audit Department and Audit Visiting Committee Charters,

NOW, THEREFORE, BE IT RESOLVED, that the Internal Audit Department and Audit Visiting Committee Charters be amended as specified in the areas highlighted in Appendix V of the October 14, 2014 AVC meeting booklet (following review of said changes and no objections by the Executive Committee).

4. WHEREAS, the University of Delaware (the “University”) has from time to time issued its Revenue Bonds pursuant to the terms of that certain Trust Agreement dated as of October 1, 1989, as amended and supplemented (as so amended and supplemented, collectively, the “Trust Agreement”), between Wilmington Trust Company, as trustee (the “Trustee”) and the University. Capitalized terms used herein and not defined shall have the meanings ascribed to them as set forth in the Trust Agreement; and

WHEREAS, the University has determined that it is in the best interest of the University to undertake capital improvement projects hereafter referred to as “Phase III Capital Improvement Projects” which include, but is not limited to, the construction of new student housing (517 beds) (together with the costs of issuance associated with financing such project, the “Project”); and

WHEREAS, the University has further determined that the Project should be financed by the issuance of new money bonds in one or more series on a tax-exempt and/or taxable basis in an aggregate principal amount not to exceed $62,250,000 (the “Bonds”); and

WHEREAS, the University plans to pay for certain costs of the Project prior the issuance of the Bonds and to later reimburse itself for such payments from the proceeds of the Bonds; and

WHEREAS, the University has determined to authorize the issuance of refunding bonds in one or more series on a tax-exempt and/or taxable basis (the “Refunding Bonds”) for the purpose of refunding all or a portion of the University’s outstanding Bonds if determined by the Bond Committee (as established herein) to be in the best interest of the University given market conditions (the “Refunding Program”); and

WHEREAS, the Trustee Committee on Finance now desires (i) to approve the issuance of the Bonds and the Refunding Bonds and creating a Bond Committee to determine the final terms for the Bonds and the Refunding Bonds and to approve and authorize the necessary acts to effectuate the financing of the Project and the Refunding Program and (ii) to recommend
to the Executive Committee of the Board of Trustees of the University to adopt a resolution approving the same.

NOW, THEREFORE, BE IT RESOLVED by the Trustee Committee on Finance of the University of Delaware, in order to provide for the approval and funding of the Project, the Refunding Program, the issuance of the Bonds and the Refunding Bonds and the authorization of actions for the Project and the Refunding Program, as follows:

1. **Authorization of the Project.** The University hereby approves the Project as described in the recitals hereto and the Bond Committee (as established herein) is hereby authorized to take all action necessary to proceed with the financing of the Project through the issuance of the Bonds.

2. **Authorization of Bonds.** The University hereby authorizes the issuance of its tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed $62,250,000 for the purpose of providing financing for the Project.

3. **Authorization of Refunding Program and Issuance of Refunding Bonds.** The University hereby approves the Refunding Program as described in the recitals hereto. In particular, the Bond Committee is hereby authorized to take all action necessary, if deemed by the Bond Committee to be in the best interest of the University given market conditions, to proceed with the refunding, in whole or in part, of any outstanding Bonds.

   The University hereby authorizes the issuance of its tax-exempt and/or taxable Refunding Bonds in one or more series for the purpose of providing financing for the Refunding Program.

4. **Establishment of Bond Committee.** There is hereby established a Bond Committee consisting of the Chairman of the Board, Chairman of the Trustee Committee on Finance, the Vice President for Finance and the Assistant Vice President for Treasury Services. The Bond Committee is authorized to negotiate and approve the final terms of the Bonds and the Refunding Bonds and shall do so in such manner as the total all-in-cost to the University (including amortized costs of issuance) is determined to be, after consultation with the University’s financial advisor and bond counsel, in the best interest of the University given market conditions.

   The Bonds and the Refunding Bonds shall be awarded and sold by the Bond Committee to one or more underwriters, placement agents, governmental agency or other financial institution or lender to be selected by the Bond Committee (the “Purchaser”) at a purchase price and in accordance with such terms and conditions as will be determined by the Bond Committee.
The Bonds and the Refunding Bonds each shall bear such rate or rates of interest, shall mature in such principal amounts and on such dates, shall be subject to redemption, shall be sold at such price and in such manner, and shall be in such form and contain or be subject to such other terms and conditions, as shall be determined in a resolution adopted by the Bond Committee (the “Bond Committee Resolution”).

5. Federal Tax Covenants. In the event and to the extent that the Bonds and/or the Refunding Bonds are issued on a tax-exempt basis, the University hereby covenants not to take or omit to take any action so as to cause interest on the Bonds or the Refunding Bonds to be no longer excluded from gross income for purposes of federal income taxation and to otherwise comply with the requirements of Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the “Code”), and all applicable regulations promulgated with respect thereto, throughout the term of the Bonds or the Refunding Bonds, as the case may be. The University further covenants with the registered owners of the Bonds and the Refunding Bonds that it will make no investments or other use of the proceeds of the Bonds and/or Refunding Bonds which would cause such Bonds or Refunding Bonds, as the case may be, to be “arbitrage bonds” as defined in Section 148 of the Code. The University further covenants to comply with the rebate requirements (including the prohibited payment provisions) contained in Section 148(f) of the Code in any regulations promulgated thereunder, to the extent applicable, and to pay any interest or penalty imposed by the United States for failure to comply with rebate requirements, to the extent applicable.

6. Official Intent. In accordance with Treasury Reg. §1.150-2, the University hereby confirms its intentions that a portion of the proceeds of the obligations authorized by this Resolution will be used to reimburse itself for qualifying expenditures paid prior to the date of issuance of the obligations authorized by this Resolution. All original expenditures to be reimbursed will be capital expenditures (as defined in Treas. Reg. §1.150-1(b)) and other amounts permitted to be reimbursed pursuant to Treas. Reg. §1.150-2(d)(3) and (f).

7. Authorization of Documents; Execution of Documents. The University hereby authorizes the execution and delivery of the following documents in connection with the issuance of the Bonds:

a. Any documents required in connection with the Project and the Refunding Program and/or the financing thereof; and

b. Any documents necessary to issue the Bonds and/or the Refunding Bonds, including, but not limited to, the following:
   i. a Supplemental Trust Agreement between the University and the Trustee;
ii. any required continuing disclosure agreement for the benefit of the bondholders to comply with the Securities and Exchange Commission Rules;

iii. a Preliminary Official Statement and an Official Statement to be distributed in connection with the sale of the Bonds and/or the Refunding Bonds;

iv. a Bond Purchase Contract by and between the University and the Purchaser of the Bonds or the Refunding Bonds, as the case may be;

v. any amendments, modifications, replacements, terminations, or new swap agreements in connection with the Refunding Program; and

vi. such other documents and instruments as the Vice President for Finance and the Assistant Vice President for Treasury Services shall determine are necessary or appropriate to accomplish the intent of this Resolution.

Each of the Executive Vice President and University Treasurer, Vice President for Finance, and the Assistant Vice President for Treasury Services is authorized to execute and deliver the above described documents to which the University is a party in such form and with such terms as he determines to be in the best interest of the University to accomplish the intent and purpose of this Resolution, his signature thereon to be conclusive evidence of his approval, and the University Secretary is authorized to affix the corporate seal to any of such documents and to attest thereto.

Further Action. The Bond Committee, Executive Vice President and University Treasurer, the University Secretary and the other officers of the Board of Trustees and of the University are authorized to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution including the execution and delivery of such certificates and instruments as the officer executing the same determines is necessary or appropriate.

5. WHEREAS, it has been determined that the accounts of four students are uncollectible; (identified by student # in Appendix C of the Executive Session for security purposes)

NOW, THEREFORE, BE IT RESOLVED, that the write-off of these accounts in the total of $51,473 be, and hereby is approved.

6. WHEREAS, the Trustee Committee on Finance has authority over the write-off recommendations for updates to the current limits of authority as listed below:

<table>
<thead>
<tr>
<th>Bad Debt Write Offs</th>
<th>President</th>
<th>Treasurer</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>10,000</td>
<td>5,000</td>
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</table>
NOW, THEREFORE, BE IT RESOLVED, the Trustee Committee on Finance recommends a change to the authority granted to the President and Treasurer in the Financial Table of Authority as follows:

<table>
<thead>
<tr>
<th>President</th>
<th>Treasurer</th>
</tr>
</thead>
<tbody>
<tr>
<td>20,000</td>
<td>10,000</td>
</tr>
</tbody>
</table>

7. WHEREAS, Wells Fargo is the trustee (successor to Wachovia) under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

NOW, THEREFORE, BE IT RESOLVED, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of $180,000 for undergraduate scholarships during FY2016, and that the University's need for the balance of the Trust income for FY2016 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

8. RESOLVED, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the October 15, 2014, meeting booklet of the Trustee Committee on Academic Affairs.

9. WHEREAS, the BA major in Public Policy has offered students opportunities for interdisciplinary study of public policies in such areas as health, education, poverty, housing, economic growth, and environmental sustainability, and

WHEREAS, the BA major in Public Policy enables students to learn how to formulate, evaluate, and promote policy options that may enhance their communities, and
WHEREAS, the BA major in Public Policy has demonstrated significant student interest and enrollment and also led to the development of a Public Policy minor, Honors BA in Public Policy, and three 4+1 accelerated degree options, and

WHEREAS, this program does not require major additional resources in order to run successfully, and

WHEREAS, the Public Policy program, in its first five provisional years, has attracted and graduated exceptional students, and

WHEREAS, the faculty and director of the School of Public Policy and Administration enthusiastically recommend permanent status, and

WHEREAS, the College of Arts and Sciences Senate and the Dean of Arts and Sciences recommend permanent status, and

WHEREAS, the report of the University Faculty Senate reviewers conclude that the BA degree in Public Policy is a valuable, sustainable undergraduate major and strongly recommend awarding it permanent status, and

WHEREAS, the Faculty Senate recommends that the BA major in Public Policy be granted permanent status in the College of Arts and Sciences;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BA major in Public Policy to become a permanent bachelor’s-level program at the University of Delaware.

10. WHEREAS, the Faculty Senate granted provisional approval for five years to the BS major in Neuroscience in March, 2009, and

WHEREAS, the BS major has been successful in attracting excellent students and more than doubling the numbers of students it serves, and

WHEREAS, the major fits well with the University’s interdisciplinary education and health initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree in Neuroscience in the College of Arts and Sciences;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree in Neuroscience in the College of Arts and Sciences to become a permanent bachelor’s-level program at the University of Delaware.
11. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Food Sciences to become a permanent bachelor’s-level program at the University of Delaware.

12. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Animal and Food Sciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Animal and Food Sciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Animal and Food Sciences to become a permanent bachelor’s-level program at the University of Delaware.
13. WHEREAS, the Faculty Senate granted provisional approval for five years, to the BS major in Pre-Veterinary Medicine and Animal Biosciences in March, 2008, and

WHEREAS, the BS degree program has been successful in attracting excellent students and increasing the numbers of students they serve, and

WHEREAS, the faculty of the Department of Animal and Food Sciences enthusiastically recommend permanent status, and

WHEREAS, the College of Agriculture and Natural Resources Dean recommends permanent status, and

WHEREAS, the major fits well with the University’s interdisciplinary health and environment initiatives, and

WHEREAS, the Faculty Senate recommends permanent approval for the BS degree program in Pre-Veterinary Medicine and Animal Biosciences in the College of Agriculture and Natural Resources;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BS degree program in Pre-Veterinary Medicine and Animal Biosciences to become a permanent bachelor’s-level program at the University of Delaware.

14. WHEREAS, the ENVR Program was provisionally approved on April 20, 2009, and

WHEREAS, at the end of the provisional period an external review team recommended that the ENVR Program be given permanent status, and

WHEREAS, student interest in and demand for the program has been demonstrated by the actual enrollment in the major, and

WHEREAS, the Faculty Senate recommends that the Bachelor of Arts in Environmental Studies (ENVR) Program be granted permanent status;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the BA in Environmental Studies to become a permanent bachelor’s-level program at the University of Delaware.

15. WHEREAS, on April 7, 2014 the Faculty Senate approved a name change for the Wildlife Conservation major to Wildlife Ecology and Conservation, and
WHEREAS, to avoid confusion, the name of the honors version of this degree also needs to be changed, and

WHEREAS, the Faculty Senate recommends changing the name from the Honors Degree in Wildlife Conservation to the Honors Degree in Wildlife Ecology and Conservation;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to change the name of the Honors Degree in Wildlife Conservation major to the Honors Degree in Wildlife Ecology and Conservation.

16. RESOLVED, that the University of Delaware Honorary Degree be conferred on David G. DeWalt (UD ’86) at the Spring 2015 Commencement ceremony on May 30, 2015.

17. RESOLVED, that the University Administration is authorized to proceed with Interdisciplinary Science and Engineering Laboratory Water System Upgrade, Interdisciplinary Science and Engineering Laboratory Clean Room/Nanofabrication Facility Renovation, Pearson Hall Gym Window and Roof Replacement and South Academy Street Utility Project.
18. **WHEREAS**, the following donors have generously given to the University of Delaware; and

<p>| Where these donors; Have generously given the amount of; To benefit the following school or unit; Where the gift shall be allocated as follows; |
|---|---|---|---|
| Mr. Sepehr Mostaghim ('70/EG) and Mrs. Nancy E. Mostaghim ('69/AS) | $4,000,000.00 | Engineering; Arts and Sciences | Nancy and Sep Mostaghim Endowed Scholarship in Engineering; Nancy and Sep Mostaghim Endowed Scholarship in Arts and Sciences |
| Dr. Robert W. Gore ('59/EG) and Mrs. Jane Gore (FR) | $3,000,000.00 | Engineering | Bob and Jane Gore Centennial Chair of Chemical and Biomolecular Engineering |
| JPMorgan Chase Bank, N.A. (CP) | $2,500,000.00 | Business and Economics | JPMorgan Chase Innovation Center Renovation |
| Anonymous (AA; AF) | $2,000,000.00 | Morris Library; Arts and Sciences | Dr. Ronald Milton Finch Endowment for the Delmarva Special Collection; Elizabeth Dorothy Carlisle Finch Chair in the Department of History |
| The Andrew W. Mellon Foundation (FP) | $1,715,000.00 | Arts and Sciences | The Andrew W. Mellon Foundation Winterthur Art Conservation Student Stipends; The Andrew W. Mellon Foundation-Middle East Photograph Preservation Initiative; The Andrew W. Mellon Foundation Winterthur Art Conservation Graduate Student Stipend-Spendable |
| Stuart M. Grant, Esq. (TR) and Mrs. Suzanne B. Grant (FR) | $1,500,150.00 | Athletics; Business and Economics | Stuart and Suzanne Grant Mini Stadium Renovations; University of Delaware Athletic Fund; John L. Weinberg Corporate Governance Center Support |
| Mr. David E. Hollowell (RF) and Dr. Kathleen A. Hollowell (RF) | $1,000,000.00 | Education and Human Development | Kathleen A. and David E. Hollowell Memorial Fund; Kathleen A. and David E. Hollowell Graduate Scholarship |
| Longwood Foundation, Inc. (FP) | $1,000,000.00 | Health Sciences | Longwood Foundation Technology Support for College of Health Sciences |
| Mrs. Dorothy Munroe ('46/AS) | $974,740.00 | Arts and Sciences; Morris Library | John and Dorothy Munroe Endowed Chair in the Department of History; Dorothy L. Munroe Library Fund; Dorothy L. Munroe Theatre Fund; University of Delaware Library Associates |
| The Henry Francis du Pont Winterthur Museum (OO) | $632,858.29 | Arts and Sciences | Winterthur Museum Grad Student Stipends; Brooks Foundation Fellowship |</p>
<table>
<thead>
<tr>
<th>Donor</th>
<th>Amount</th>
<th>School or Unit</th>
<th>Allocation Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harcourt M &amp; Virginia W Sylvester Fnd (FF) through a gift by Mr. Christopher K. Malfitano (PP) and Mrs. Jayne S. Malfitano (PP)</td>
<td>$573,665.00</td>
<td>Business and Economics</td>
<td>Harcourt M. and Virginia W. Sylvester Foundation Vita Nova Renovation Support</td>
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<td>TA Instruments, Inc. (CP)</td>
<td>$547,280.00</td>
<td>University Wide</td>
<td>Nanofabrication and Materials Characterization Labs</td>
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<tr>
<td>Anonymous (AA; AF; AL)</td>
<td>$500,000.00</td>
<td>Arts and Sciences</td>
<td>Tom and Betty Schonauer Scholarship</td>
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<tr>
<td>Dr. Ralph T. Alls ('66/ANR) and Mrs. Merry Ellen Evens Alls ('69/ANR)</td>
<td>$400,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Ralph T. Alls and Merry Ellen Evens Alls Bequest</td>
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<tr>
<td>Spencer Foundation (FP)</td>
<td>$299,999.00</td>
<td>Education and Human Development</td>
<td>Spencer Foundation - Understanding the Leverage Points - Buttram; Spencer Foundation - Understanding the Leverage Points - Farley-Ripple</td>
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<tr>
<td>Mr. James C. Borel (TR) and Mrs. Marcia A. Borel (FR)</td>
<td>$250,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Borel Global Fellows Fund</td>
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<tr>
<td>Marie E. Pinizzotto, M.D. ('08/BE) and Ms. Carol A. Ammon (TR) through the Carol A. Ammon Foundation</td>
<td>$250,000.00</td>
<td>Health Sciences</td>
<td>College of Health Sciences Facility on the STAR Campus</td>
</tr>
<tr>
<td>McConnell Family Foundation (CP) via Paul ('74/AS) and Linda McConnell</td>
<td>$250,000.00</td>
<td>Business and Economics</td>
<td>Paul and Linda McConnell Youth Entrepreneurship Initiative</td>
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<td>Mr. Neil H. Cullen (FR) and Mrs. Elizabeth Cullen (FR)</td>
<td>$225,000.00</td>
<td>University Wide</td>
<td>Osher Lifelong Learning Wilmington Endowment; Osher Lifelong Learning Institute Wilmington Future Fund; OLLI Gift Fund</td>
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<td>Mt. Cuba Center, Inc. (CP)</td>
<td>$206,000.00</td>
<td>Agriculture and Natural Resources</td>
<td>Mt. Cuba Center Fellowship; Longwood Graduate Program</td>
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<td>William and Muriel Elliott Foundation (FP)</td>
<td>$200,000.00</td>
<td>Business and Economics</td>
<td>William and Muriel Elliott Scholarship in Entrepreneurship Term; William and Muriel Elliott Scholarship in Entrepreneurship</td>
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<tr>
<td>Mr. Gerald O'Sullivan (FR)</td>
<td>$175,250.00</td>
<td>University Wide</td>
<td>Osher Lifelong Learning Wilmington Endowment; Osher Lifelong Learning Institute Wilmington Future Fund; OLLI Gift Fund</td>
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<td>Estate of Edward L. Grinnan ('50/AS)</td>
<td>$155,129.67</td>
<td>Arts and Sciences</td>
<td>Edward L. Grinnan Biochemistry Fellowship</td>
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<td>Where these donors;</td>
<td>Have generously given the amount of;</td>
<td>To benefit the following school or unit;</td>
<td>Whereas the gift shall be allocated as follows;</td>
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<td>Warrior Sports, Inc. (CP)</td>
<td>$140,000.00</td>
<td>Engineering</td>
<td>Industry-University Consortium at the Center for Composite Materials</td>
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<td>The Friends of Rockwood, Inc. (OO)</td>
<td>$135,000.00</td>
<td>Morris Library; Arts and Sciences</td>
<td>Shipley-Bringhurst-Hargraves Family Papers and Friends of Rockwood Records Fund; The Friends of Rockwood Graduate Research Fund</td>
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<td>Samuel H. Kress Foundation (FP)</td>
<td>$127,000.00</td>
<td>Arts and Sciences</td>
<td>Kress Summer Work Projects; Department of Art Conservation</td>
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<td>Raymond A. Jacobsen, Jr., Esq. ('71/AS) and Marilyn Perry Jacobsen, Esq. ('72/AS)</td>
<td>$120,000.00</td>
<td>Arts and Sciences</td>
<td>Jacobsen Scholarship; College of Arts and Sciences</td>
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<td>Highmark BlueCross BlueShield of DE (CP)</td>
<td>$119,013.75</td>
<td>Health Sciences</td>
<td>Nurse Managed Healthcare Parkinson’s Disease Telehealth Clinic-Highmark DE</td>
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<td>The Annie E. Casey Foundation, Inc. (FP)</td>
<td>$115,000.00</td>
<td>Arts and Sciences</td>
<td>Annie E. Casey Foundation - Kids Count 2014; Kids Count</td>
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<tr>
<td>Mrs. Martina B. Hayward ('74/EHD) and Mr. Pierre du Pont Hayward (RF)</td>
<td>$100,232.96</td>
<td>Health Sciences; Arts and Sciences</td>
<td>Rosa H. McDonald Nursing Scholarship; Andrew B. Kirkpatrick Chair in Writing</td>
</tr>
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<td>Mr. Ethan A. Stenger, Jr. ('57/BE) and Mrs. Patricia C. Stenger ('58/EHD)</td>
<td>$100,007.24</td>
<td>Athletics</td>
<td>Ethan A. Jr. &amp; Patricia C. Stenger Football Scholarship</td>
</tr>
<tr>
<td>Ms. Donna M. Fontana ('85/BE)</td>
<td>$100,000.00</td>
<td>Education and Human Development</td>
<td>Fontana Family Education Scholarship; Fontana Family Graduate Tuition Scholarship in Education</td>
</tr>
<tr>
<td>Mr. Alfred L. Minite ('80/AS) and Mrs. Susan G. Minite ('80/AS)</td>
<td>$100,000.00</td>
<td>Athletics</td>
<td>Minite Football Scholarship; Student-Athlete Performance Center; University of Delaware Athletic Fund</td>
</tr>
<tr>
<td>SEI Giving Fund (OO); Donation given at the recommendation of Dr. and Mrs. Charles W. Robertson, Jr.</td>
<td>$100,000.00</td>
<td>Earth, Ocean and Environment</td>
<td>College of Earth, Ocean and Environment Capital Campaign Initiatives</td>
</tr>
</tbody>
</table>

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.
VIII. AGENDA

Should it be necessary, additional action items will be brought before the Board at the meeting.