# *Quadrennial Homeland Security Review* (QHSR)

#### Ensuring Resilience to Disasters



## QHSR Background

- Implementing Recommendations of the 9/11 Commission Act of 2007 directed DHS to
  - Conduct a Quadrennial Homeland Security Review (QHSR) in fiscal year 2009 and every four years thereafter
  - Report to Congress on the results of the 2009 review by December 31, 2009
- DHS conducted the review from June through December 2009
- Final Report released on February 2, 2010



## Analytic Process

- Stakeholder white papers
- Literature review and analysis
- Study group sessions
- National dialogue input over the course of three separate one-week dialogue sessions
  - August 3-9
  - August 31-September 6
  - September 28-October 4
- Meetings with key stakeholder organizations
- Federal interagency collaboration through Domestic Readiness Group
- Finalization through DHS leadership conferences



## QHSR Mission Areas

- 1. Preventing terrorism and enhancing security
- 2. Securing and managing our borders
- 3. Enforcing and administering our immigration laws
- 4. Safeguarding and securing cyberspac

5. Ensuring resilience to disasters



- 1. Mitigate hazards
- 2. Enhance preparedness
- 3. Ensure effective emergency response
- 4. Rapidly recover



**Goal 1--Mitigate Hazards:** Strengthen capacity at all levels of society to withstand threats and hazards.

- Reduce the vulnerability of individuals and families: Improve individual and family capacity to reduce vulnerabilities and withstand disasters.
- **Mitigate risks to communities:** Improve community capacity to withstand disasters by mitigating known and anticipated hazards.



**Goal 2--Enhance Preparedness:** Engage all levels and segments of society in improving preparedness.

- **Improve individual, family, and community preparedness:** Ensure individual, family, and community planning, readiness, and capacity-building for disasters.
- Strengthen capabilities: Enhance and sustain nationwide disaster preparedness capabilities, to include life safety, law enforcement, information sharing, mass evacuation and shelter-in-place, public health, mass care, and public works.



**Goal 3--Ensure Effective Emergency Response:** Strengthen response capacity nationwide.

- **Provide timely and accurate information:** Establish and strengthen pathways for clear, reliable, and current emergency information, including effective use of new media.
- **Conduct effective disaster response operations:** Respond to disasters in an effective and unified manner.
- **Provide timely and appropriate disaster assistance:** Improve governmental, nongovernmental, and private sector delivery of disaster assistance.



**Goal 4--Rapidly Recover:** Improve the Nation's ability to adapt and rapidly recover.

- Enhance recovery capabilities: Establish and maintain nationwide capabilities for recovery from major disasters.
- Ensure continuity of essential services and functions: Improve capabilities of families, communities, private sector organizations, and government to sustain essential services and functions.



## Ensuring Resilience to Disasters Key Strategic Outcomes

- 1. A standard for general community hazard mitigation is collaboratively developed and adopted by all communities.
- 2. Individuals and families understand their responsibilities in the event of a community-disrupting event and have a plan to fulfill these responsibilities.
- Preparedness standards for life safety, law enforcement, mass evacuation and shelter-in-place, public health, mass care, and public works capabilities, including capacity levels for catastrophic incidents, have been developed and are used by all jurisdictions.
- 4. Jurisdictions have agreements in place to participate in local, regional, and interstate mutual aid.
- 5. All organizations with incident management responsibilities utilize the *National Incident Management System*, including the *Incident Command System*, on a routine basis and for all federally declared disasters and emergencies.



## Next Steps

#### DHS Bottom Up Review

- Based on the results of the QHSR, DHS is reviewing all existing activities and mapping them to QHSR goals, objectives and outcomes
- Purpose is to link strategy to activities

#### Resource Allocation Plan

- Once activities are mapped to strategy, resource allocation decisions can be made
- Through the resource allocation planning process, DHS will complete the linkage of strategy to activities to budget

#### FEMA Planning Process

 The Bottom Up Review and the Resource Allocation Plan will then be used by FEMA to develop programs, policies and budgets



