

Review

Organization

- People
- Purpose
- Division of labor &
- Integration

System

Management

- Planning
- Controlling
- Organizing
- Directing

Planning

- Future oriented
 - Operations short term
 - Middle management tactical mid-range
 - $\ Executive strategic long \ term$
- Where we are going & how to get there
 - Goals, objectives
 - Action plans

Controlling

- Monitoring
 - $\ Feedforward-input$
 - Concurrent process
 - Feedback output

Organizing

• Arranging people and resources to accomplish a goal

- Mechanistic Machine
- Organic System

Directing

• Building the commitment and enthusiasm needed for people to apply their talents fully to help accomplish plans

- Leadership
- Motivation
- Communication
- Conflict
- Change
- Task & People aspects

Management & Organization

- Planning focuses on purpose
- Directing focuses on people
- Organizing focuses on division of labor and integration
- Controlling focuses on the results

Organizational Behavior

• Applying behavioral science to organizations

- Psychology
- Sociology
- Anthropology
- Political science
- Economics

Management and Organizational Behavior

Review